

# Report of the Chief Financial Officer - Month 2 25 June 2018



Agenda Item No: 9.1

## TRUST BOARD REPORT

<b>Meeting Date:</b>	25th June 2018
<b>Title:</b>	Report of the Chief Financial Officer - Month 2
<b>Executive Summary</b>	This paper reports the in-month, year-to-date and forecast financial position for the Trust as at Month 2. The paper also reports on delivery against financial targets.
<b>Or Report of</b>	
<b>Action requested</b>	<input type="checkbox"/> Make a decision <input type="checkbox"/> Approve <input checked="" type="checkbox"/> Receive for assurance <input type="checkbox"/> Received and noted If the item has already been approved by a body with delegated powers of approval from the Board such as a Committee of the Board, then the item would be received and noted.
<b>For the attention of the Board</b>	N/A
<b>Assure</b>	N/A
<b>Advise</b>	N/A
<b>Alert</b>	N/A
<b>Author + Contact Details</b>	Kevin Stringer, Chief Financial Officer - 01902 695954 kevin.stringer@nhs.net
<b>Links to Trust Strategic Objectives</b>	5. Maintain financial health – Appropriate investment to patient services
<b>Resource implications</b>	N/A
<b>CQC Domains</b>	Well-led: the leadership, management and governance of the organisation make sure it's providing high-quality care that's based around individual needs, that it encourages learning and innovation, and that it promotes an open and fair culture.
<b>Equality and Diversity Impact</b>	N/A
<b>Risks: BAF/TRR</b>	N/A
<b>Risk: Appetite</b>	N/A
<b>Public or Private</b>	Public
<b>Other formal bodies involved</b>	Finance and Performance Committee
<b>References</b>	N/A
<b>NHS Constitution</b>	In determining this matter, the Board should have regard to the Core principles contained in the Constitution of: Equality of treatment and access to services High standards of excellence and professionalism Service user preferences Cross community working Best Value Accountability through local influence and scrutiny

# Report of the Chief Financial Officer

Finance Report  
May 2018 - Month 2



Safe & Effective | Kind & Caring | Exceeding Expectation

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## Summary - Key Messages

### Financial Plan

The reported year to date I&E position\*:

	Year to Date		
	Plan £'000	Actual £'000	Variance £'000
Surplus/ (Deficit)	(4,863)	(4,762)	101
Achieved PSF	1142	799	(343)
Control Total Surplus/ (Deficit)	(3,721)	(3,963)	(242)

The Trust is behind the year to date financial plan at month two by £242k, which is made up of £343k unachieved PSF and £101k ahead of plan on all other budgets.

Income has a adverse variance to plan of £618k due to lower than planned patient activity income for May. However, it should be noted that the in-month patient income of £39.8m is £1.4m higher than May 2017 and is also the highest in-month income that the Trust has achieved since January. Expenditure is adverse to plan by £446k which is predominately due to pay expenditure exceeding the budget.

The financial performance does not take into account the risk share agreement that has been approved with Staffordshire CCGs or the potential for a risk share that is under negotiation with Wolverhampton CCG.

It is also assumed at this stage that quarter one PSF financial target will be achieved but that A&E PSF income will not.

### Financial Risks

This financial year is expected to be one of the most challenging years that the Trust has experienced.

The key risks, which the Trust will consider further and report against more fully next month are:

- 1) A high activity and income plan, of which, most can be delivered within the existing cost base but some will need investment in capacity.
- 2) A low contingency compared to previous years.
- 3) A £25m CIP target and a £9.8m vacancy factor, both of which have only been partially delivered in the first two months of the year.

The Finance and Performance Committee will consider all of the financial risks that are to be reported to Trust Board and a range of financial impact of each risk will be calculated.

### CIP and Vacancy Factor

In month two there has been an under recovery of £0.49m against the in-month CIP plan of £0.93m. Year to date shows an achievement of £0.80 against a plan of £1.77m. Of the CIP delivered to date, there is a £0.54m recurrent full year effect. The non-delivery of recurrent and cash releasing CIP continues to be an issue.

The vacancy factor for month two is £0.9m (18/19 Factor only) There was an under recovery of £0.3m

### Forecast

Forecast to be completed month three.

### Cash

At the 31st May 2018 the Trust had a cash balance of £10.6m which is £1.9m above the plan.

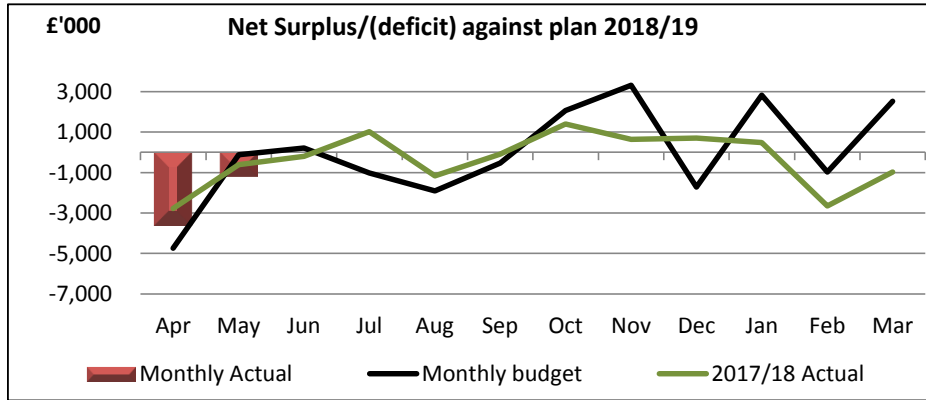
### Charity

Reported on a quarterly basis.

\* Unless stated otherwise, all numbers and analysis in this report will exclude provider sustainability funding (PSF).

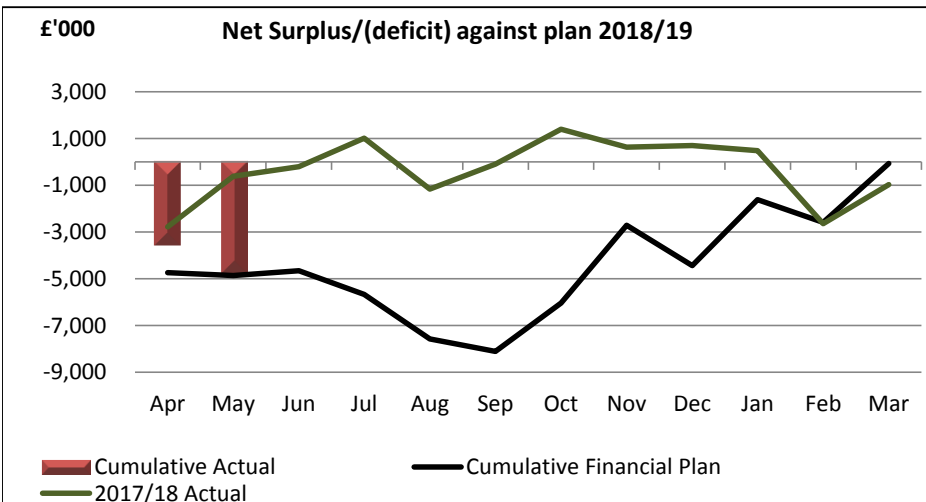
## Summary Charts - Surplus/ Deficit (excluding Provider Sustainability Funding)

### In-Month Net Surplus



In month two the Trust reported an in month deficit of £1.2m, against an in-month deficit plan of £0.12m, this is an adverse variance of £1.07m.

The adverse variance was driven by income below plan of £0.6m due to patient activity. There was an adverse variance on expenditure of £0.4m. This can be broken down into an adverse pay variance of £0.7m and non delivery of CIP of £0.5m offset by non pay underspends of £0.3m and inflation and contingency reserves not spent of £0.4m.



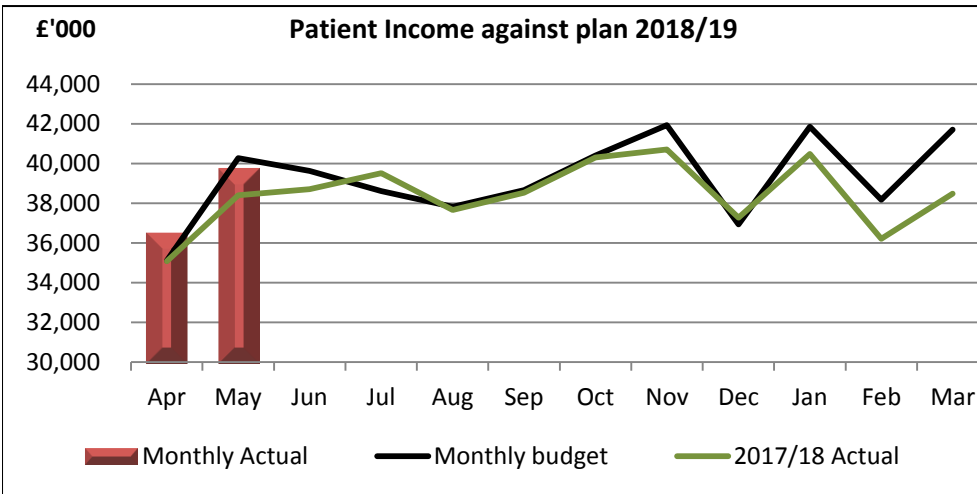
At month two the Trust is still on target with a year to date deficit of £4.76m against a planned deficit of £4.86m.

The in-month performance in month one, with a positive variance to plan of £1.2m, has largely mitigated the adverse in-month performance in month two and kept the Trust in line with the financial plan.

A detailed view of the in-month and year-to-date performance figures can be found in the I&E account in appendix one.

## Summary Charts - Income

### Patient Income\*

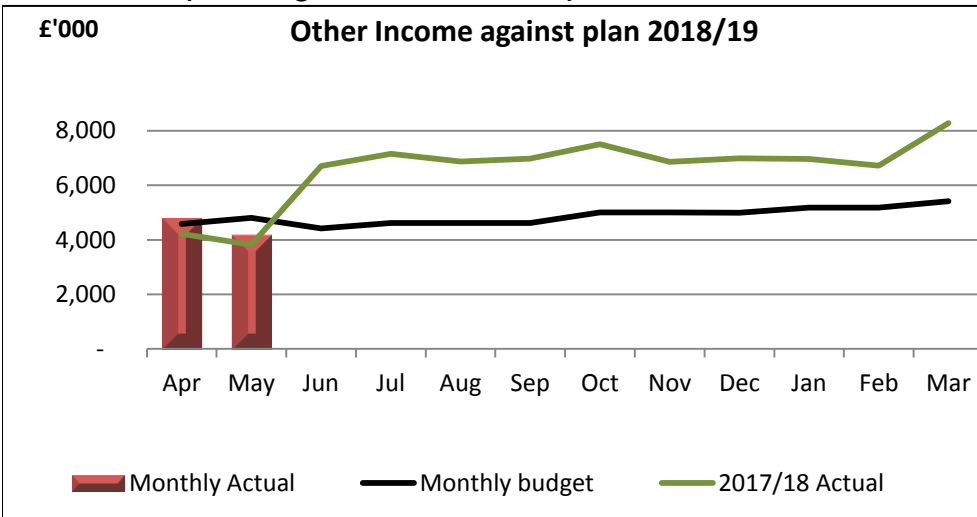


In month two, patient contract income is £39.8m which is an underperformance against plan of £0.51m.

However, as can be noted on the chart, the income performance in May was high compared to the performance in May 2017 due to an increase in elective and non elective spells. Looking at the income performance across the last 14 months, the May income is the highest since January and during the last financial year only October, November and January exceeded £40m.

Further detail on patient income is on page 13.

### Other Income (excluding CRN and PSF income)



Other income is underachieved in month two by £0.1m.

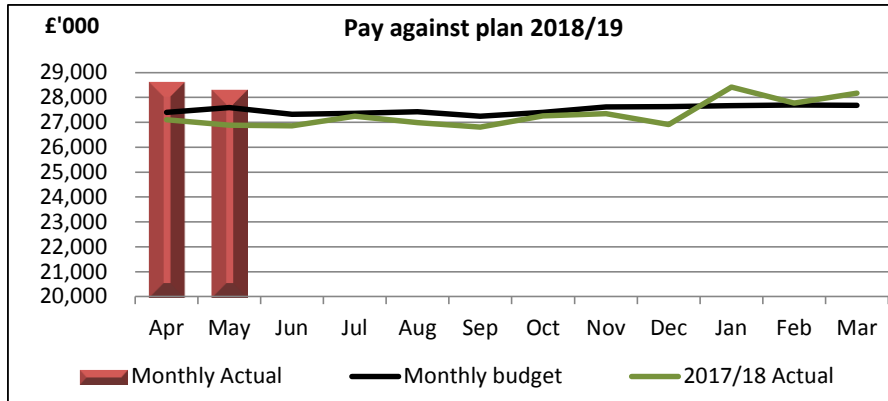
Income on directorate budgets is below plan in month by £0.03m, education and training income has exceeded plan by £0.03m and other patient income is below plan by £0.11m.

#### Footnote:

\* There will be budgetary adjustments made every month to fund variances on pass through items such as drugs and devices. Budgetary adjustments will also be made in relation to contract variations that are made in year.

## Summary Charts - Expenditure

### Pay



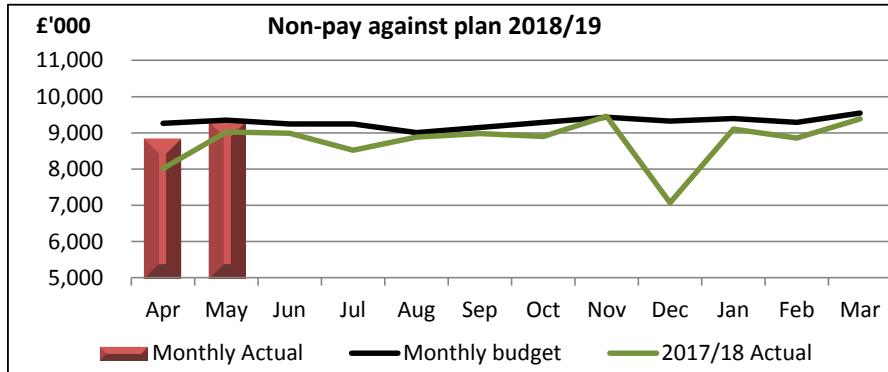
Pay is overspent in month by £0.7m against plan.

- Division 1 is overspent by £0.47m.
- Division 2 is overspent by £0.32m.

The Division 1 overspend is due to £301k underachieved vacancy factor, and £169k agency overspend.

The Division 2 overspend is due to £80k underachieved vacancy factor, Emergency Department additional support £93k and agency covering vacancies/planned leave £110k.

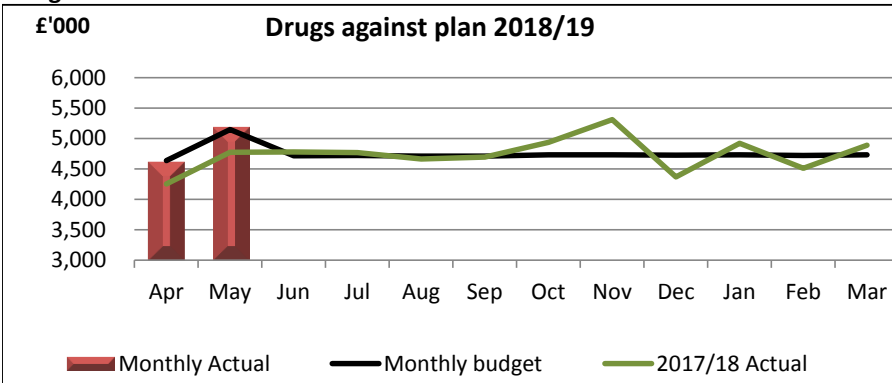
### Non-pay



Non pay is marginally underspent against plan by £0.04m.

- Division 1 is overspent by £0.06m.
- Division 2 is overspent by £0.03m.
- Division 3 is underspent by £0.06m.
- Black Country Pathology is underspent by £0.12m
- Estates & Facilities is underspent by £0.03m
- Corporate services is overspent by £0.08m

### Drugs

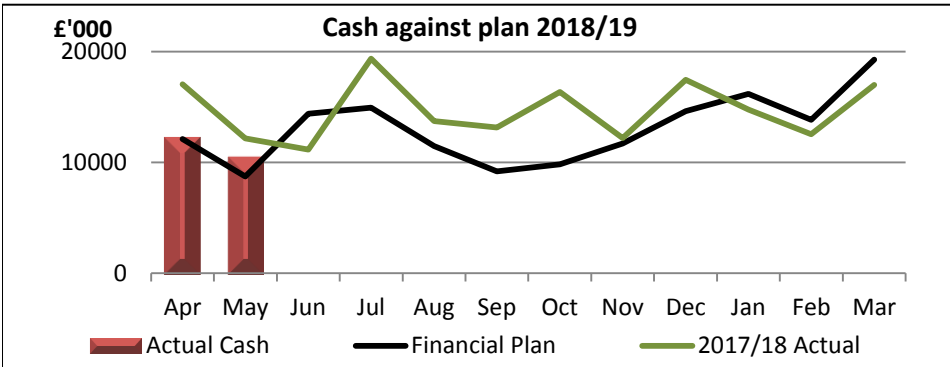


Drugs are marginally overspent in month by £0.04m.



# Summary Charts - Cash and Capital

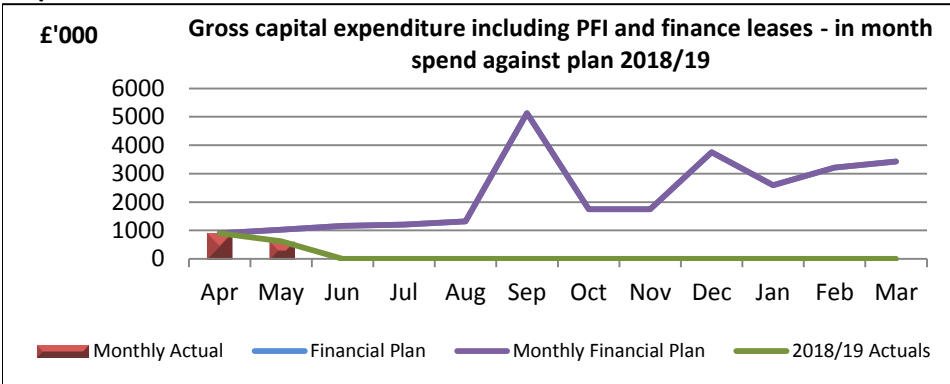
## Cash



The cash balance as at 31st May 2018 is £10.6m, £1.9m above the plan at month two. The key drivers for this is capital spend being lower than plan by £1.1 and working capital improvement of £1.1m netted out by cash movement on cash from operating deficit £0.3m

Details are shown in Appendix 3.

## Capital



Capital expenditure as at 31st May 2018, including PFI & finance leases, is £1.5m against a plan of £1.9m.

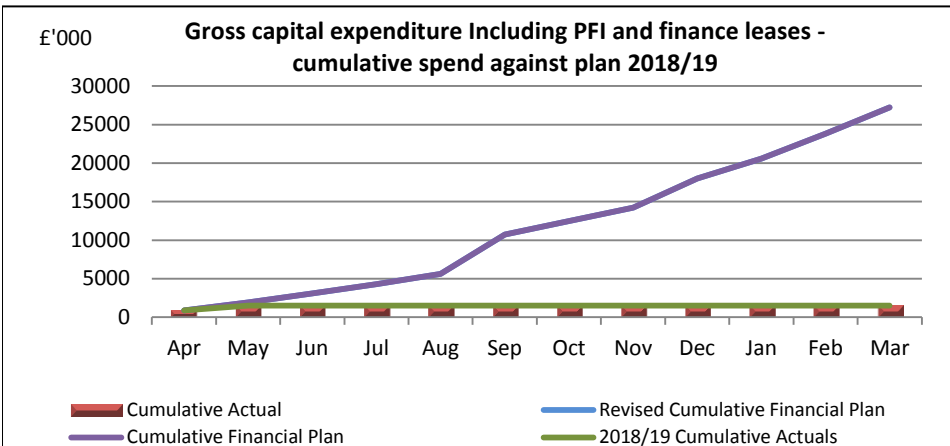
The capital resource limit (CRL) for the year is £27.2m.

The CRL figure is made up of planned estates development programmed spend of £22.2m and PFI additions of £5m.

The Trust is having on-going discussions as to whether it applies to NHSi to use working capital to increase the CRL which has been common practice in previous years.

Further detail on capital performance and plan is provided in the report of the Head of Estates Development, presented to the Finance and Performance Committee.

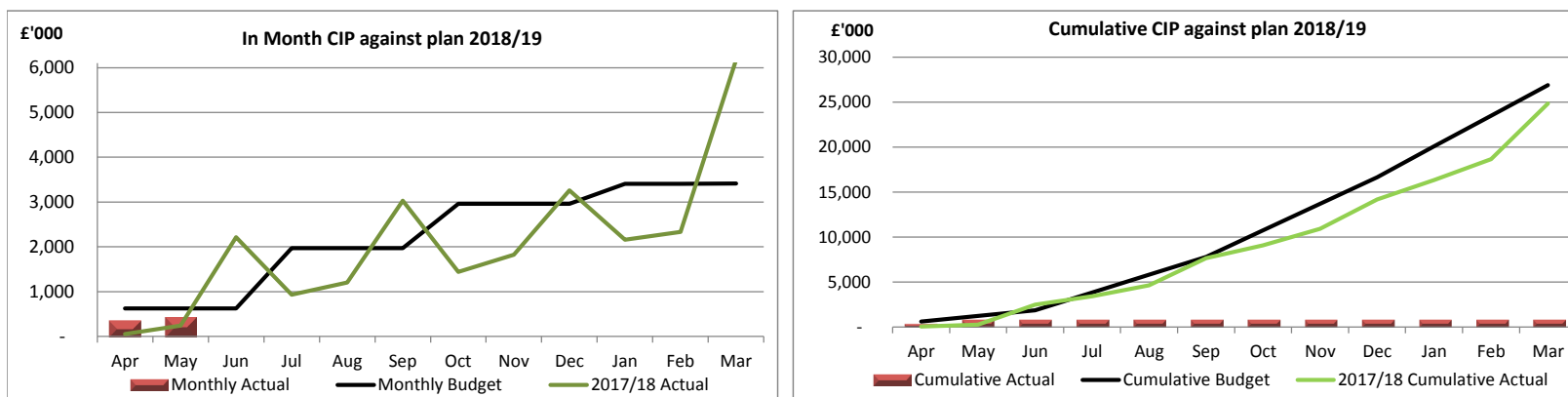
## Cumulative capital



## Cost Improvement Plan

### Year-to-Date Delivery

The charts below show the in-month and cumulative delivery of CIP against the month-on-month plan:



- At month two, the Trust has achieved £801k of CIP savings, compared to a plan of £1.77m which is an achievement of 45% of the year to date target.

### Annual Plan

The cost improvement plan target for the year is £25m. The table below shows what has been identified and delivered:

	Annual Plan £000	Blue (withdrawn from budgets) £000	Still to be achieved Categorised by Risk Rating					Total £000
			Green	Yellow	Amber	Red		
			£000	£000	£000	£000	£000	
Division 1	9,920	591	0	686	0	8,643	9,329	
Division 2	6,290	186	0	226	0	5,877	6,103	
Division 3	4,248	132	0	153	0	3,963	4,116	
Estates & Facilities	2,892	209	0	169	0	2,514	2,683	
Corporate	1,650	55	0	446	0	1,149	1,595	
Trustwide	0	1,357	0	0	0	(1,357)	(1,357)	
<b>Total 2018/19 Schemes</b>	<b>25,000</b>	<b>2,530</b>	<b>0</b>	<b>1,681</b>	<b>0</b>	<b>20,789</b>	<b>22,470</b>	
<b>Recurrent (FYE)</b>	<b>15,000</b>	<b>543</b>	<b>0</b>	<b>3,505</b>	<b>0</b>	<b>10,952</b>	<b>14,457</b>	

- At the end of month two, £2.5m of annual budgets that have been removed which is an overall achievement of 10% of the annual target, with £543k being the recurrent full year effect.

- The Trust has profiled its CIP internally to achieve 12% in Q1, 17% in Q2, 38% in Q3 and 32% in Q4.

## Financial Targets

### 1) Single Oversight Framework

With the submission of a revised forecast outturn the forecast achievement has deteriorated in both the I&E margin metric and the I&E margin: distance from plan metric.

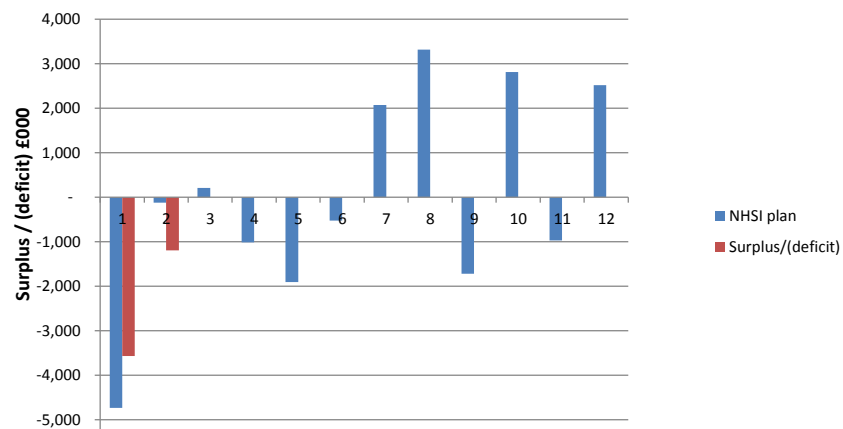
	Measure	Annual Plan		YTD achievement		Forecast achievement		Definitions:
		Performance	Rating	Performance	Rating	Performance	Rating	
Capital Service Cover rating	Multiples	2.693	1	0.316	4	2.693	1	Degree to which the provider generated income covers its financial obligations.
Liquidity rating	Days	-0.592	2	-10.237	3	-0.592	2	Cash plus trade debtors less trade creditors expressed as days of current year operating expenses.
I&E margin	%	2.0%	1	-4.393%	4	2.0%	1	I&E surplus or deficit/ total revenue.
I&E margin: distance from financial plan	%	0%	1	-0.213%	2	0%	1	Year to date actual I&E surplus or deficit/ year to date planned I&E surplus or deficit.
Agency rating	%	-2.7%	1	-0.079	1	-2.7%	1	Distance from provider's agency cap.
Overrides			None				None	
Overall risk rating after any overrides			1		3		1	

### 2) Performance Against Financial Limits

The performance against financial limits is set out below:

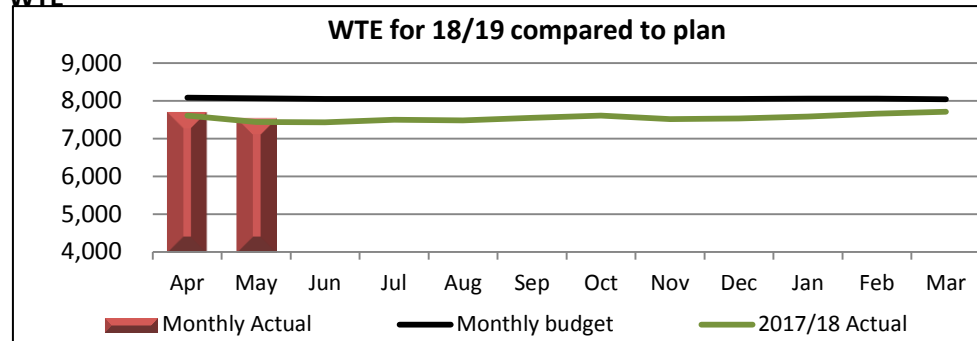
	Target (£'000)	Performance (£'000)	RAG
I&E target performance (excl PSF) Month 2	(4,863)	(4,762)	GREEN
CIP Target Month 2	1,770	801	RED
Capital Resource Limit (annual)	27,242	27,242	GREEN
External Financing Limit (annual)	3,659	3,659	GREEN
Capital Cost Absorption Rate (annual)	3.5%	3.5%	GREEN

Surplus/ (deficit) (excl. PSF) compared to NHSI plan :



## Further Analysis - Pay

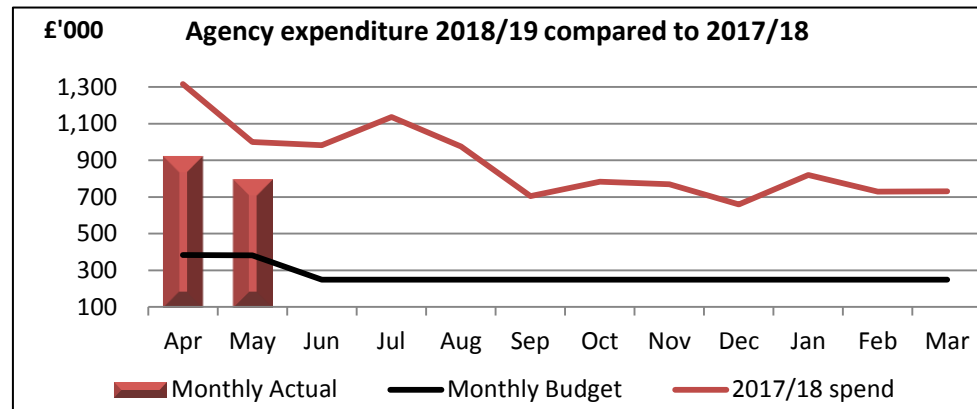
### WTE



In month two there are 7,532 WTEs in post, against a plan of 8,070 WTE, which is an decrease of 164 from month one.

There were 153 Vacant posts in Division 1, 80 vacant posts in Division 2 and 146 vacant posts in Division 3 , Estates and facilities has 109 and corporate services has 50 vacant posts.

### Agency

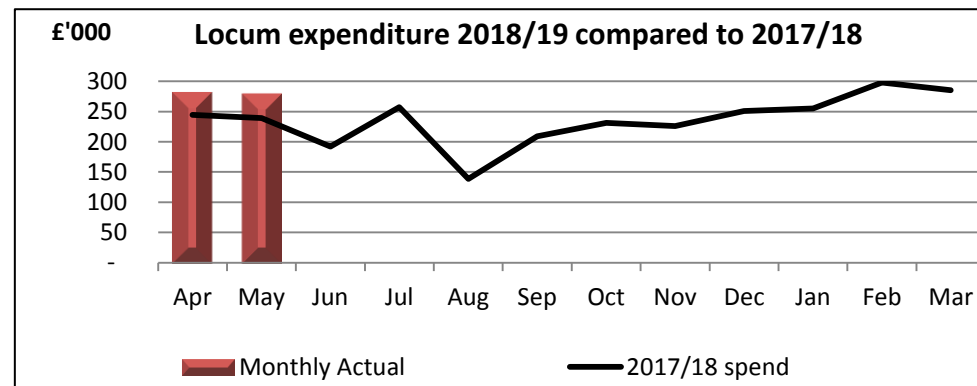


In month two agency expenditure of £797k was incurred which is a £126k decrease compared to month one.

The key areas of spend were Emergency Services Group (£152k), Orthopaedics (£112k), Critical Care (£35k), Rehab & Ambulatory (£51k), Cardiothoracic (£42k), Children's Services (£67k), Women's & Neonatal (£68k), Primary Care Services (£73k), Oncology & Clinical Haem (76k).

The agency cap for 2018/19 is £11.2m.

### Locum

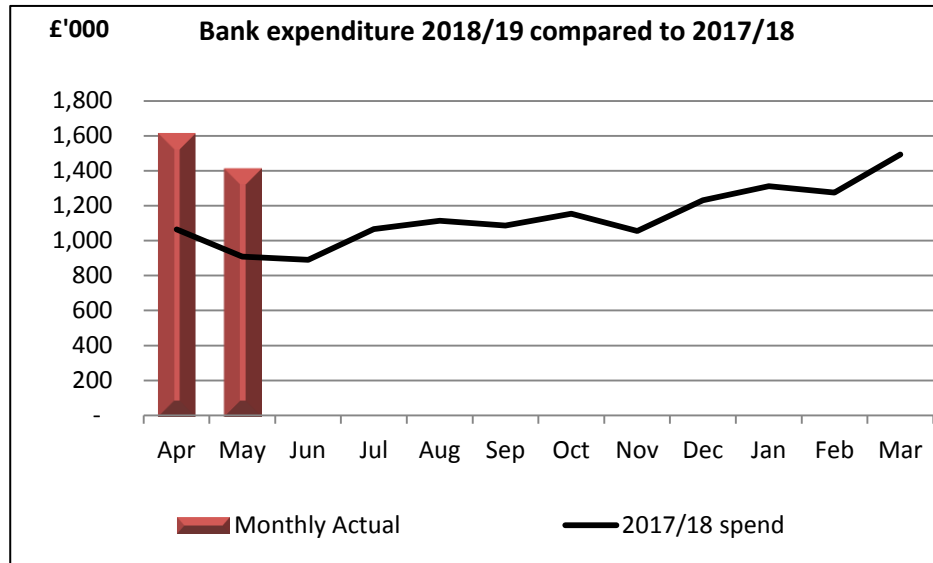


In month two locum expenditure was £280k, a decrease of £2k from month one.

The in month expenditure mainly occurred in Emergency Services (£64k), General Surgery (£22k), Ophthalmology (£17k) and Dermatology (£55k), Critical Care (£19k) and Children's Services (£18k)

## Further Analysis - Pay (2)

### Bank



In month two bank expenditure was £1.4m.

The main areas of expenditure are: Emergency Services Group (£300k), Hotel Services (£131k), Rehab & Ambulatory (£129k), Medical Services (£113k), Critical care (£84k), General Surgery (£127k), Orthopaedics (£116k) and Primary Care Services (£93k).

## Further Analysis - Patient Care Income

Patient income is showing an over performance of £0.9m more than plan, a (£0.5m) under performance in-month.

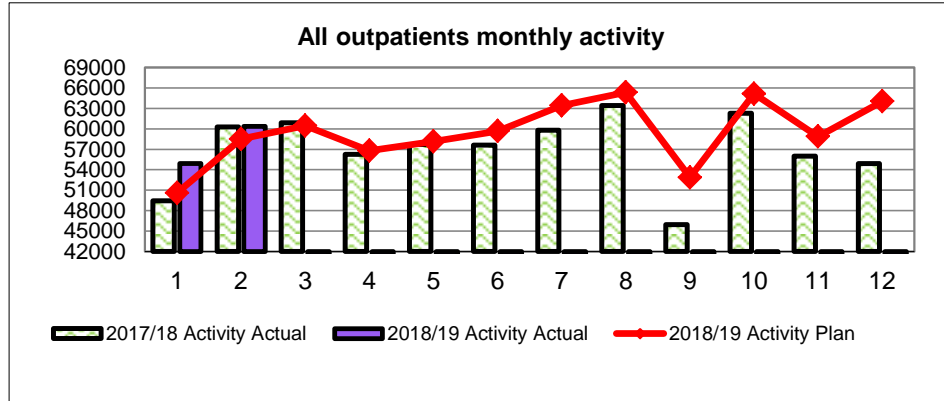
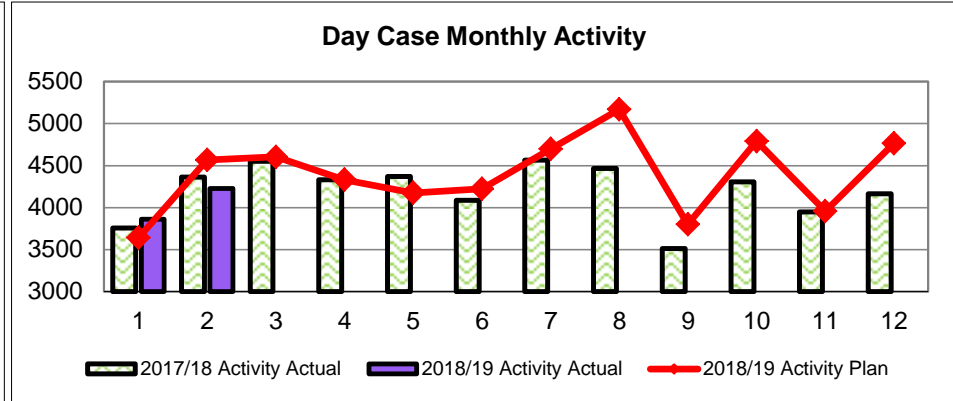
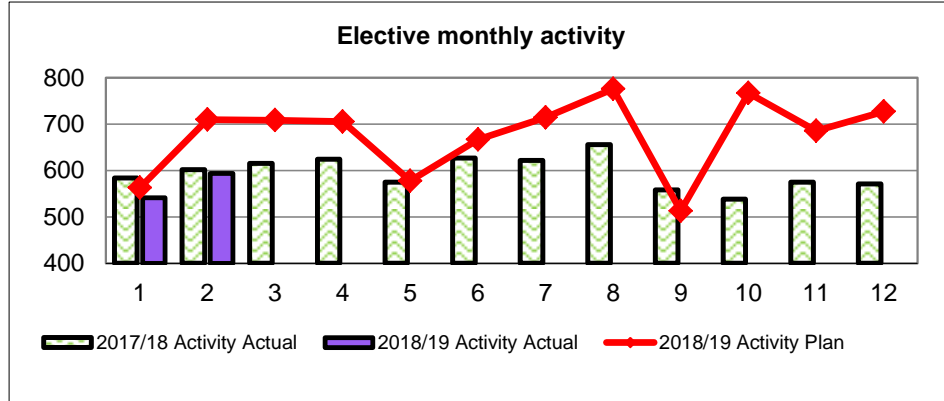
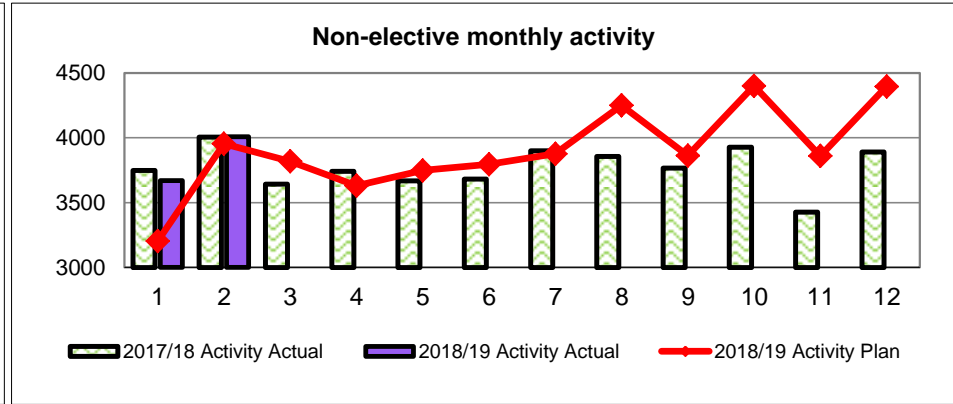
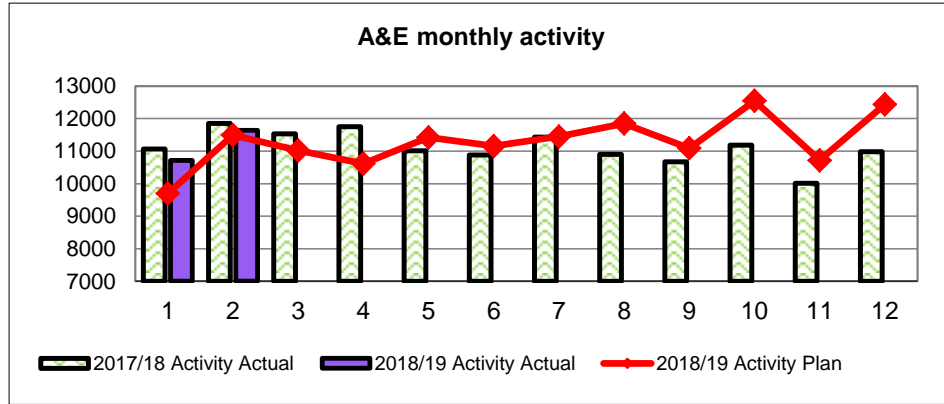
The table below sets out the directorates with significant variances\* to plan with accompanying narrative.

Directorate	Month 2 YTD Plan £000's	Month 2 YTD Actual £000's	Month 2 YTD Variance to Plan £000's	In Month Movement to Plan £000's
Cardiology	3,931	3,783	(147)	(143)
Head & Neck	2,265	2,184	(81)	(130)
Women's & Neonatal	6,850	6,849	(1)	(108)
Orthopaedics	5,162	5,916	754	288
Variance of 6 Remaining Directorates	12,361	12,597	237	(69)
<b>Division 1 Total</b>	<b>30,569</b>	<b>31,329</b>	<b>761</b>	<b>(162)</b>
Care of the Elderly	2,115	2,007	(107)	(89)
Clinical Haematology	1,272	1,103	(169)	(76)
Diabetes	1,696	1,339	(357)	(274)
Emergency Department	4,063	6,420	2,357	1,141
Gastro & Endoscopy	2,609	2,477	(131)	(148)
General Medicine	1,477	1,065	(412)	(135)
Neurology	1,017	1,178	161	122
Oncology	4,222	4,917	694	255
Renal	3,403	2,795	(608)	(361)
Respiratory	2,266	1,947	(319)	(223)
Variance of 6 Remaining Directorates	1,190	1,210	20	5
<b>Division 2 Total</b>	<b>25,328</b>	<b>26,458</b>	<b>1,130</b>	<b>217</b>
Children's Services	3,227	3,332	105	6
Dermatology	652	550	(103)	(52)
Variance of 9 Remaining Directorates	6,961	6,950	(11)	(74)
<b>Division 3 Total</b>	<b>10,840</b>	<b>10,832</b>	<b>(8)</b>	<b>(120)</b>
<b>Estates &amp; Facilities Total</b>	<b>45</b>	<b>56</b>	<b>11</b>	<b>6</b>
<b>Nursing Directorate Total</b>	<b>283</b>	<b>290</b>	<b>7</b>	<b>3</b>
<b>Trust Wide Total</b>	<b>8,329</b>	<b>7,353</b>	<b>(976)</b>	<b>(458)</b>
<b>OVERALL Patient Income Total</b>	<b>75,393</b>	<b>76,318</b>	<b>925</b>	<b>(514)</b>

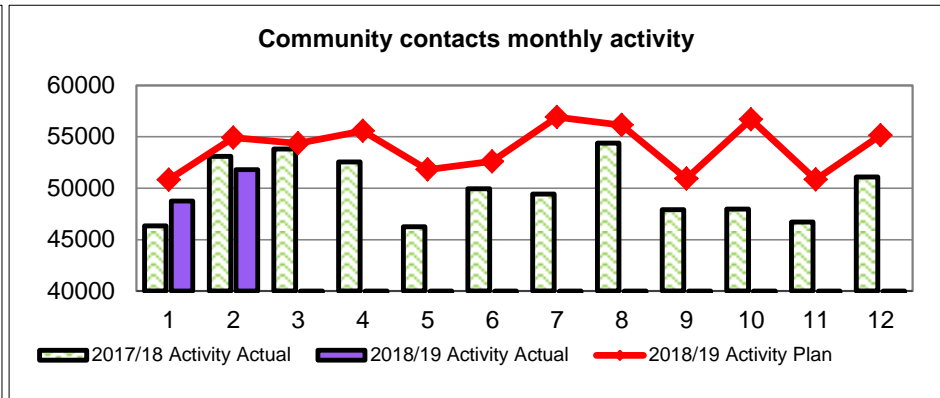
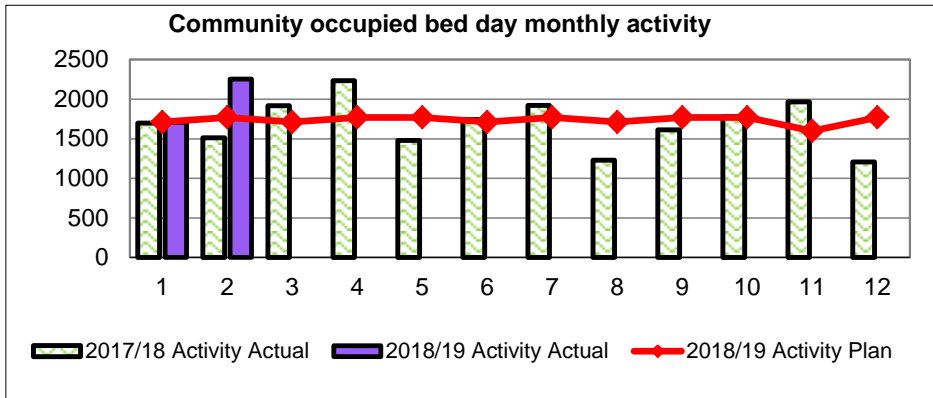
\* Significant Variances of +/- £70k in Month or a cumulative total of +/-£70k per month (e.g. +/- £350k at Month 5)

M2 Reason for Significant Variances to Plan*
<p><b>DIVISION 1</b></p> <p><b>Cardiology:</b> The Pass through devices are under performing by £105k, this is due TAVI devices moving onto the National zero cost model. Elective activity is also under performing by (18) spells at (£57k).</p> <p><b>Head &amp; Neck:</b> The largest area of under performance is Elective activity at (21) spells, (£58k). Outpatient activity is also under plan by (296) appointments, (£39k). non Elective activity is also under plan by (22) spells at (£38k).</p> <p><b>Womens &amp; Neonatal:</b> The Elective activity has under performed by (27) spells at (£37k). Outpatient activity has under performed by (219) appointments at (£44k). Neonatal Critical Care has also under performed by (£24k).</p> <p><b>Orthopaedics:</b> The elective activity within orthopaedics has over performed by 33 spells, £233k. Non Elective activity has also over performed by 19 spells at £83k. Day Case activity has under performed by (41) cases with a monetary under performance of (£69k). Outpatient activity is also above plan by 604 appointments, £57k.</p> <p><b>DIVISION 2</b></p> <p><b>Non Elective Activity:</b> The Non Elective activity in Diabetes, Emergency Department, General Medicine, Renal and Respiratory directorates all off set to an over performance of £282k. The plan for the Non Elective activity in these areas will be looked at.</p> <p><b>Clinical Haematology:</b> There is an under performance in Day Case activity (111) cases at (£90k).</p> <p><b>Diabetes:</b> This directorate is (£10k) under plan YTD excluding Non Elective as described above.</p> <p><b>Emergency Department:</b> This directorate is £194k above plan YTD excluding Non Elective. The A&amp;E activity is over plan by 1,115 attendances at £218k.</p> <p><b>Gastro &amp; Endoscopy:</b> The directorate is (£62k) under performing YTD. The YTD Outpatient activity are (180) appointments under at (£35k) and Day Cases are (75) under at (£19k).</p> <p><b>General Medicine:</b> This Directorate is showing an under performance due to NEL activity as described above.</p> <p><b>Oncology:</b> Fractions have over performed by 465 in month at £104k. Day Cases activity is 122 cases, £39k above plan and Outpatients are also above plan by 440 appointments at £44k.</p> <p><b>Renal:</b> This Directorate is £17k over plan excluding Non Elective as described above.</p> <p><b>Respiratory:</b> This Directorate is £117k above plan YTD excluding Non Elective as described above. Outpatient activity is above plan by 490 appointments at £79k YTD. There is also an over performance in CPAP activity at £26k.</p> <p><b>DIVISION 3</b></p> <p><b>Childrens Services:</b> Outpatient activity YTD is the main reason for over performance at 1,285 appointments, £236k. This is off set by an under performance in Non Elective activity at (184) spells, (£105k). Day cases are also under plan by (22) cases, (£19k).</p> <p><b>Dermatology:</b> The yTD under performance is in relation to Outpatient activity at (1,162) appointments at (£88k). Day Cases are also behind plan at (41) cases, (£23k).</p> <p><b>Trust Wide Total:</b> This section includes any deduction for fines, readmissions and data reconciliation. CQUIN is also included within this line.</p>

# Activity Charts - Acute performance against plan



## Activity Charts - Community performance against plan







The Royal Wolverhampton  
NHS Trust Charity

## Charitable Funds

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Only reported quarterly.

## Appendix A:

## Income and Expenditure Account

May 2018 - Month 2 Adverse in (brackets)								
2017/18 Actual to date	Current Month Plan	Current Month Actual	Current Month Variance		Annual Budget	Plan to Date	Actual to Date	Variance to Date
£'000	£'000	£'000	£'000		£'000	£'000	£'000	£'000
<b>Income</b>								
73,496	40,283	39,768	(514)	Patient Activity Income	471,154	75,393	76,318	925
189	96	(15)	(111)	Other Patient Care Income	1,154	192	137	(55)
2,590	1,293	1,324	30	Education, Training & Research Income	14,186	2,536	2,608	73
4,535	2,305	2,305	0	CRN: West Midlands	27,658	4,610	4,610	(0)
27	3	(18)	(21)	Non Patient Care Other Income	3	3	3	0
213	66	98	33	Private Patient Income	788	131	161	30
4,464	2,840	2,807	(34)	Income on Directorate Budgets	31,697	5,514	5,581	67
<b>85,513</b>	<b>46,886</b>	<b>46,268</b>	<b>(618)</b>	<b>Total Income</b>	<b>546,640</b>	<b>88,379</b>	<b>89,418</b>	<b>1,039</b>
<b>Expenditure</b>								
(54,003)	(27,597)	(28,283)	(687)	Directorate Expenditure Budgets - Pay	(330,057)	(54,992)	(56,871)	(1,878)
(17,035)	(9,347)	(9,307)	40	Directorate Expenditure Budgets - Non Pay	(111,513)	(18,609)	(18,154)	455
(9,023)	(5,146)	(5,188)	(43)	Directorate Expenditure Budgets - Drugs	(57,002)	(9,783)	(9,810)	(27)
(4,535)	(2,305)	(2,305)	(0)	CRN: West Midlands	(27,658)	(4,610)	(4,610)	0
0	(437)	0	437	Activity Changes/Service Dev./Cost Pressures Reserves	(10,727)	(857)	0	857
0	(300)	0	300	Inflation and Contingency Reserves	(3,304)	(608)	0	608
0	487	0	(487)	Cost Improvement Savings	22,470	971	0	(971)
<b>(84,595)</b>	<b>(44,644)</b>	<b>(45,083)</b>	<b>(439)</b>	<b>Total Expenditure</b>	<b>(517,792)</b>	<b>(88,489)</b>	<b>(89,445)</b>	<b>(956)</b>
<b>918</b>	<b>2,242</b>	<b>1,185</b>	<b>(1,057)</b>	<b>EBITDA Surplus/(Deficit)</b>	<b>28,848</b>	<b>(109)</b>	<b>(26)</b>	<b>83</b>
6	0	0	0	Profit/(Loss) on Asset Disposals	0	0	0	0
0	0	0	0	Impairments of Fixed Assets	0	0	0	0
(2,454)	(1,316)	(1,318)	(2)	Depreciation	(16,282)	(2,648)	(2,627)	21
6	3	6	3	Interest Receivable	40	7	14	7
(285)	(168)	(177)	(8)	Interest Payable	(2,030)	(337)	(345)	(8)
(1,613)	(907)	(907)	0	PDC Dividends (Cost of Capital)	(10,880)	(1,814)	(1,814)	0
0	0	0	0	Unwinding of Discount	0	0	0	0
<b>(3,422)</b>	<b>(146)</b>	<b>(1,211)</b>	<b>(1,065)</b>	<b>Net Surplus/(Deficit) before PSF income</b>	<b>(304)</b>	<b>(4,902)</b>	<b>(4,799)</b>	<b>103</b>
<b>Adjustments as per NHSI reported position</b>								
36	19	18	(1)	Depreciation on donated assets	233	39	36	(2)
0	0	0	0	Donated Asset Income	0	0	0	0
0	0	0	0	Remove Impairments	0	0	0	0
<b>(3,386)</b>	<b>(127)</b>	<b>(1,192)</b>	<b>(1,066)</b>	<b>Adjusted Financial Performance as NHSI (before PSF income)</b>	<b>(71)</b>	<b>(4,863)</b>	<b>(4,762)</b>	<b>101</b>
989	571	228	(343)	PSF Income	11,415	1,142	799	(343)
<b>(2,397)</b>	<b>444</b>	<b>(964)</b>	<b>(1,408)</b>	<b>Adjusted Financial Performance as NHSI (after PSF income)</b>	<b>11,344</b>	<b>(3,721)</b>	<b>(3,963)</b>	<b>(242)</b>

425 -	982 -	1,407	Actual to date + STF income should reconcile to ledger report YTD actual Net Surplus/Deficit)	11,111 -	3,760 -	3,999 -	239
425 -	982 -	1,407	Ledger report YTD actual Net Surplus/Deficit)	11,111 -	3,761 -	3,999 -	238
0 -	0 -	0	Diff	0	1 -	0 -	1

Post ledger adjustments  
Income adjustment - PSF (formerly STF)

<b>Position- post ledger adjustments</b>	<b>11,344</b>	<b>(3,721)</b>	<b>(3,963)</b>	<b>(242)</b>
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Appendix B:

Statement of Financial Position

Calculated Debtor Days for the year to date are:-

	M2 Actual	M2 Plan	M1 Actual
Total	14.44	12.45	13.57
Being:-			
NHS	14.68	13.70	14.18
Non NHS	13.18	5.46	10.53

The Public Sector Payment Policy sets out a target for payment of 95%, in value and volume, to be paid within 30 days of receipt. The Trust's performance against this target is:

	M2 18/19	Cumulative
- Value	62%	63%
- Volume	43%	44%

	M1 18/19	Cumulative
- Value	63%	63%
- Volume	45%	45%

The performance on PSPP appears to have significantly deteriorated, however, this is not the case. Rather the Trust has reviewed the methodology and changed the practice of adding 5 days to the payment window to account for postage. The Trust is now measuring 30 days from the date of receipt in the department.

	May 2018 Plan	May 2018 Actual	Apr 2018 Actual	Movement in Month	March 2018 Actual
	£000	£000	£000	£000	£000
<b>NON CURRENT ASSETS</b>					
Property, Plant and Equipment - Tangible Assets	330,732	330,498	331,170	(672)	331,547
Intangible Assets	1,052	1,052	1,081	(29)	1,115
Trade and Other Receivables Non Current	0	0	0	0	0
<b>TOTAL NON CURRENT ASSETS</b>	<b>331,784</b>	<b>331,550</b>	<b>332,251</b>	<b>(701)</b>	<b>332,662</b>
<b>CURRENT ASSETS</b>					
Inventories	6,357	6,328	6,007	321	6,357
Trade and Other Receivables	37,762	35,351	34,560	791	35,571
Other Current Assets	0	0	0	0	0
Cash and cash equivalents	8,734	10,605	12,333	(1,728)	16,982
<b>TOTAL CURRENT ASSETS</b>	<b>52,853</b>	<b>52,284</b>	<b>52,900</b>	<b>(616)</b>	<b>58,910</b>
Non Current Assets Held for Sale	800	800	800	0	800
<b>TOTAL ASSETS</b>	<b>385,437</b>	<b>384,634</b>	<b>385,951</b>	<b>(1,317)</b>	<b>392,372</b>
<b>CURRENT LIABILITIES</b>					
Trade & Other Payables	(53,490)	(52,102)	(52,993)	891	(56,176)
Liabilities arising from PFIs / Finance Leases	(1,979)	(1,979)	(1,979)	0	(1,979)
Provisions for Liabilities and Charges	(6,219)	(6,885)	(6,163)	(722)	(6,206)
<b>TOTAL CURRENT LIABILITIES</b>	<b>(61,688)</b>	<b>(60,966)</b>	<b>(61,135)</b>	<b>169</b>	<b>(64,361)</b>
<b>NET CURRENT ASSETS / (LIABILITIES)</b>	<b>(8,835)</b>	<b>(8,682)</b>	<b>(8,235)</b>	<b>(447)</b>	<b>(5,451)</b>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>	<b>323,749</b>	<b>323,668</b>	<b>324,816</b>	<b>(1,148)</b>	<b>328,011</b>
<b>NON CURRENT LIABILITIES</b>					
Other Liabilities	(4,967)	(4,968)	(5,152)	184	(5,299)
Provision for Liabilities and Charges	(581)	(581)	(581)	0	(594)
<b>TOTAL NON CURRENT LIABILITIES</b>	<b>(5,548)</b>	<b>(5,549)</b>	<b>(5,733)</b>	<b>184</b>	<b>(5,893)</b>
<b>TOTAL ASSETS EMPLOYED</b>	<b>318,201</b>	<b>318,119</b>	<b>319,083</b>	<b>(964)</b>	<b>322,118</b>
<b>FINANCED BY TAXPAYERS EQUITY</b>					
Public Dividend Capital	232,753	232,753	232,753	0	232,753
Retained Earnings	17,903	17,657	18,638	(981)	21,655
Revaluation Reserve	67,355	67,519	67,502	17	67,520
Donated Asset Reserve	0	0	0	0	0
Government Grant Reserve	0	0	0	0	0
Other Reserves	190	190	190	0	190
<b>TOTAL TAXPAYERS EQUITY</b>	<b>318,201</b>	<b>318,119</b>	<b>319,083</b>	<b>(964)</b>	<b>322,118</b>

## Cash Flow as at 31st May 2018

	May	May	May	May
	Plan £'000	Actual £'000	Variance £'000	In Month Movement £'000
<b>OPERATING ACTIVITIES</b>				
<b>Total Operating Surplus/(Deficit)</b>	<b>(1,602)</b>	<b>(1,854)</b>	(252)	95
Depreciation	2,648	2,627	(21)	1,318
Fixed Asset Impairments	0	0	0	0
Donated Assets received credited to revenue but non-cash	0	0	0	18
Interest Paid	(342)	(345)	(3)	(176)
Dividends Paid	0	0	0	0
Release of PFI /Deferred Credit	0	0	0	0
(Increase)/Decrease in Inventories	0	29	29	(321)
(Increase)/Decrease in Trade/Receivables	(2,191)	222	2,413	(790)
Increase/(Decrease) in Trade/Payables	0	(2,039)	(2,039)	(1,613)
Increase/(Decrease) in Provisions	0	666	666	722
<b>NET CASH INFLOW/(OUTFLOW) FROM OPERATING</b>	<b>(1,487)</b>	<b>(694)</b>	<b>793</b>	<b>(747)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
Interest Received	6	14	8	6
Payment for Property, Plant and Equipment	(6,435)	(5,366)	1,069	(804)
Payment for Intangible Assets	0	0	0	0
Proceeds of disposal of assets held for sale (PPE)	0	0	0	0
Proceeds from Disposals	0	0	0	0
<b>NET CASH INFLOW/(OUTFLOW) FROM INVESTING</b>	<b>(6,429)</b>	<b>(5,352)</b>	<b>1,077</b>	<b>(798)</b>
<b>NET CASH INFLOW/(OUTFLOW) BEFORE FINANCING</b>	<b>(7,916)</b>	<b>(6,046)</b>	<b>1,870</b>	<b>(1,545)</b>
<b>FINANCING</b>				
New Public Dividend Capital Received	0	0	0	0
Capital Element of Finance Lease and PFI	(332)	(331)	1	(183)
<b>NET CASH INFLOW/(OUTFLOW) FROM FINANCING</b>	<b>(332)</b>	<b>(331)</b>	<b>1</b>	<b>(183)</b>
<b>INCREASE/(DECREASE) IN CASH</b>	<b>(8,248)</b>	<b>(6,377)</b>	<b>1,871</b>	<b>(1,728)</b>
<b>CASH BALANCES</b>				
Opening Balance at 1st April 2018	16,982	16,982	0	
Opening Balance at 1st May 2018				12,333
<b>Closing Balance at 31st May 2018</b>	<b>8,734</b>	<b>10,605</b>	<b>1,871</b>	<b>10,605</b>