

# Report of the Chief Financial Officer

Summary Finance Report – November 2016  
(Month 8)



# Contents & Summary Overview

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## Summary Overview

The Trust Board originally submitted to NHSI a 2016/17 'adjusted' plan of a (£6.4m) deficit. Following Trust Board agreement to the NHSI revised control total the Trust's annual budgets, including Sustainability & Transformation funds (STF) (£10.6m), are now set to deliver an I & E surplus of £7.1m. A revised plan has been submitted to NHSI and the Trust is now being monitored against this.

This report details the Trust's Month 8 performance against internal budgets with variance against the revised NHSI plan shown on page 8. The reporting against the internal original budgets is in order to maintain consistency at budget manager level.

In Month 8 the Trust's financial performance is a deficit of (£1.46m), adverse to plan by (£1.74m). The following table details the Trusts position at Month 8 against the NHSI plan. The Trust has not achieved its NHSI plan, being (£2.00m) adverse to plan when the performance element of STF income, for which the Trust cannot be penalised against the financial position for, has been adjusted for. The Month 8 includes a correction of the Month 7 STF allocation resulting in an in-month adverse movement of (£509k).

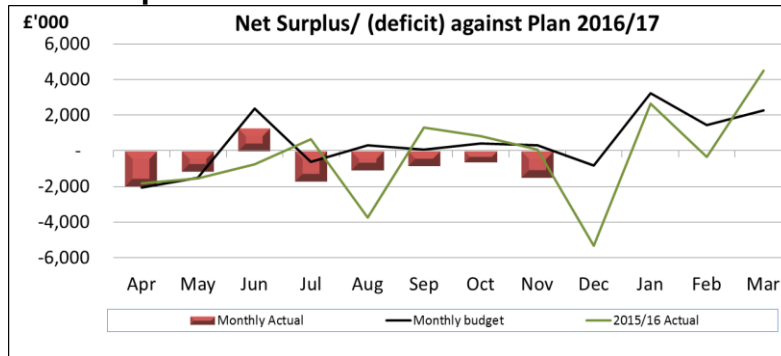
Year to date Trust deficit £000	Add back: Performance reduction £000	Adjusted year to date deficit £000	Year to date NHSI plan £000	Variance £000
(7,428)	773	(6,655)	(4,651)	(2,004)

The balance sheet and cash flow performance is provided in relation to the revised NHSI 2016/17 plan. The cash balance as at 30<sup>th</sup> November 2016 is £11.7m which is above the plan by £9.0m, mainly due to the underspend on the capital programme. (page 5 provides more detail).

The forecast yearend position shows a potential deficit to the control total, which is under discussion with NHS Improvement. An Executive Board has been set up to identify and monitor actions to improve the forecast yearend. The monthly forecast cash position is under review as part of this work.

# Summary Tables

## Net Surplus

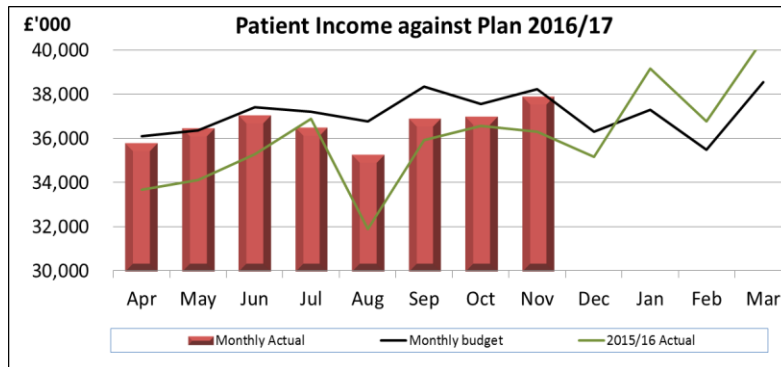


In Month 8 the Trust reported an in-month deficit of (£1.46m), against an in month surplus plan of £0.29m, an adverse variance of (£1.74m) against the plan in month.

The Trust's operating position (Earnings before interest, taxation, depreciation and amortisation – EBITDA) is (£0.38m) below plan in Month 8. The detail can be found on page 7.

Year to date the Trust is reporting a deficit of (£7.43m) against a plan of (£0.90m), a shortfall of (£6.52m).

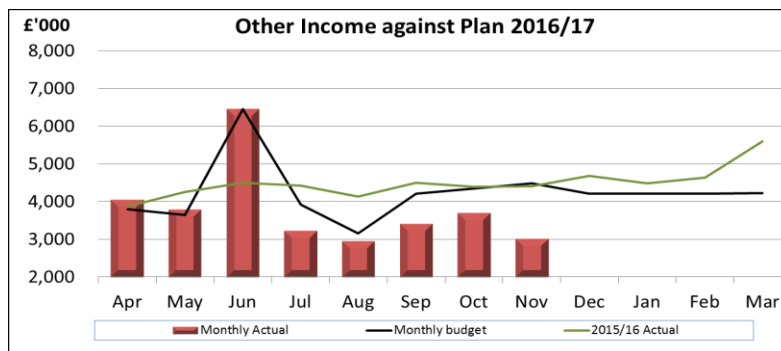
## Patient Income



In Month 8, patient contract income is showing an under-recovery of (£334k). The detailed reasons for the variance in month are shown on page 13.

There will be budgetary adjustments made every month to fund variances on pass through items such as drugs and devices. Budgetary adjustments will also be made in relation to Contract Variations that are made in year.

## Other Income (excluding CRN income)



Other income (including STF) has under-recovered in Month 8 by (£1.46m) and is (£1.92m) adverse to plan year to date.

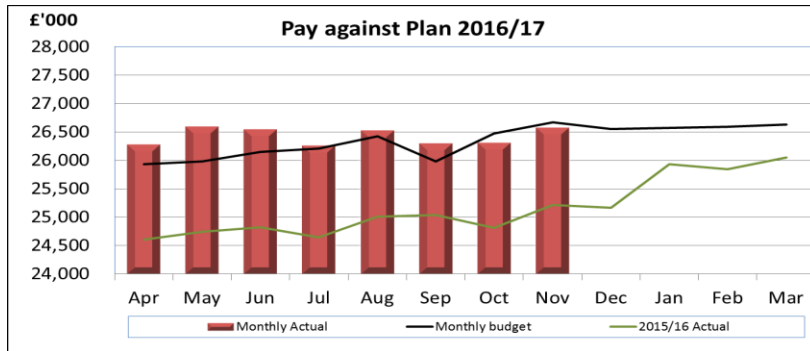
The STF income is below plan by (£1.39k) in Month 8 and (£2.34m) year to date due to the Month 7 financial element of the STF income being removed as the financial position wasn't recovered in Month 8. The finance and performance elements haven't been achieved for Month 8.

Education and training income is £273k over-achieved in-month and £715k over-achieved year to date due to higher activity levels and corresponding income than planned.

Note: Month 3 includes a quarter of the total STF income, Month 5 includes 2 months worth, with the remainder being phased equally over Months 6-12. This has to be earned and is based on achieving the cumulative in year financial projection (70%) and improvement trajectories for A & E; RTT and Cancer (30%).

# Summary Expenditure Tables

## Pay



Pay costs are underspent in month by £99k against plan in Month 8.

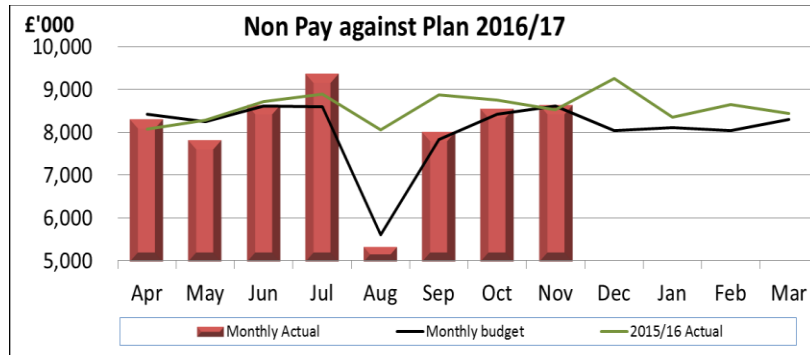
Division 1 is underspent by £118k due to vacancies across the division.

Division 2 is (£149k) overspent in Month 8 primarily due to agency JMS covering vacancies and additional support being provided to the Emergency Group.

Estates & Facilities is underspent by £62k in month due to vacancies across the division.

Corporate Division and CRN is £68k underspent in Month 8 due to vacancies.

## Non Pay



Non Pay is overspent in month by (£25k) against plan.

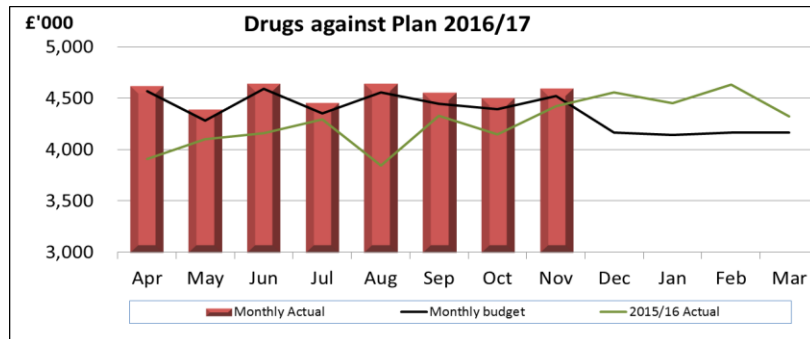
Division 1 is underspent by £307k in month.

Division 2 is overspent by (£23k).

Estates and Facilities is (£9k) overspent in month.

Corporate division, Trust wide and CRN is overspent by (£300k) in month.

## Drugs



Drugs are overspent by (£68k) in month against the budgeted plan in Month 8.

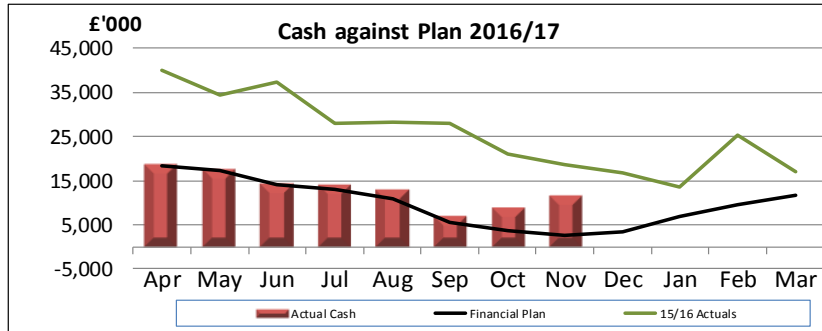
Division 1 is £54k underspent in month.

Division 2 is (£147k) overspent in month.

Estates & Facilities is £19k underspent to plan in Month 8, while Corporate is £6k underspent in month.

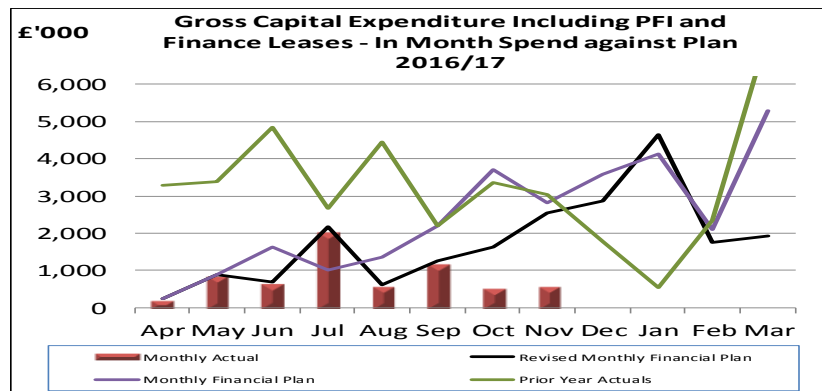
# Summary Tables – Cash, Capital & CIP

## Cash



The cash balance as at 30<sup>th</sup> November 2016 is £11.7m which is £9.0m above the plan at Month 8. This is mainly due to capital cash payments being £6.6m less than the plan and there being less weekly supplier payment runs in November. As noted on page 2, alongside the financial out turn and recovery position, the updated forecast monthly cash position is being determined.

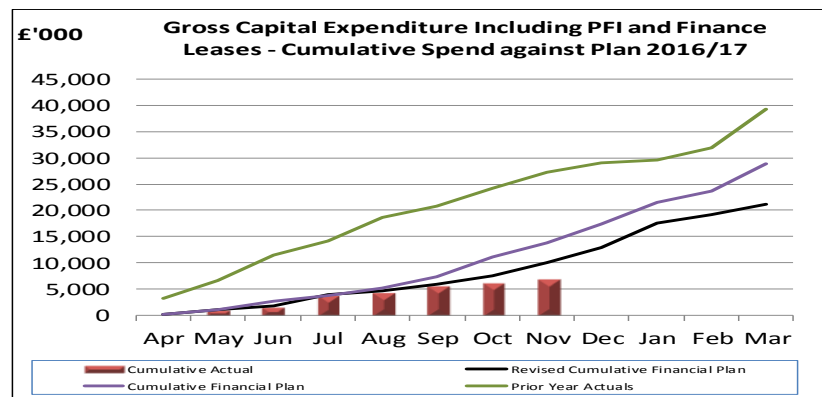
## Capital



At the end of November capital expenditure, including PFI & Finance Leases, was £6,852k against a Revised Plan of £10,030k. (NHSI Plan remains at original year to date plan of £13,871k).

Confirmation of final CRL is still awaited. However, further to the Board approving the report of the Head of Estates and Development regarding capital slippage, including land sale income, the CRL approval to date of £17,518k, is mainly in line with the revised plan requirements, (and includes £2.5m linked to the capital revenue 2015/16 transaction). Although, CRL confirmation is still awaited for the Linear Accelerator finance lease £1,892k and the normal PFI Radiology additions, £1,084k. The £0.7m capital that has been charitable funded, additional spend to that noted previously, does not require CRL approval.

## Capital Cumulative

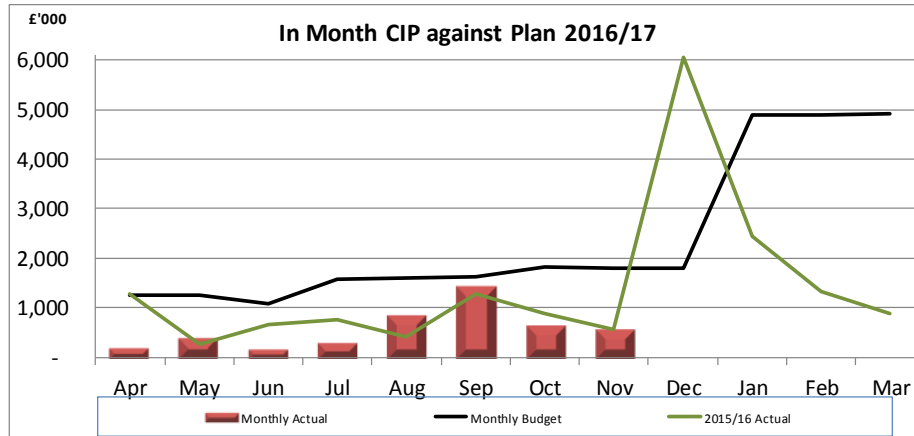


The Trust 2016/17 revised Plan is, therefore, £21,194k made up of Capital Programme of £18,218k; PFI Capital Additions of £1,084k; and Finance Lease of £1,892k relating to Linear Accelerator.

Further detail on capital performance and plan is provided in the report of the Head of Estates and Development, presented to the Finance and Performance Committee.

# Summary Tables – Cash, Capital & CIP

## CIP



The Trust CIP target for 2016/17 is £28.5m. This is made up of the original target of £25.6m and additional savings of £2.9m from the NHSI revised plan.

The Trust has achieved £4.80m of CIP savings to Month 8, against a target of £12.05m.

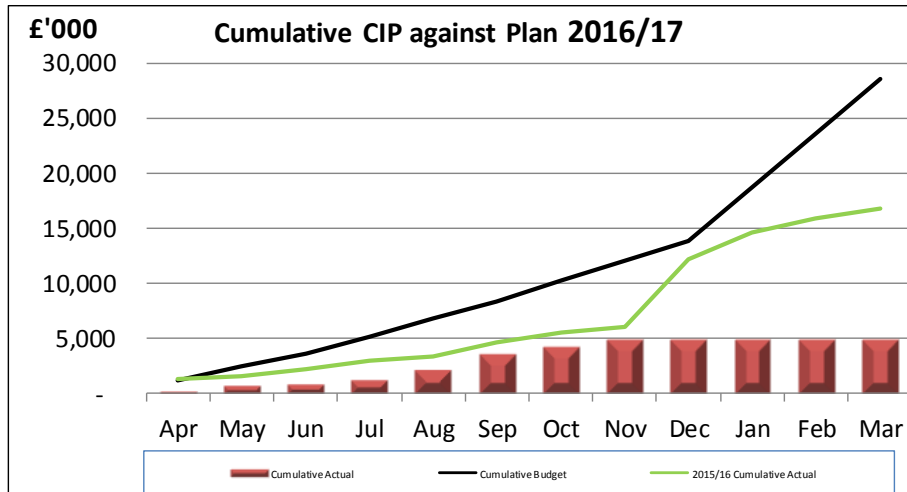
At Month 8 a total of £6.08m (Annual Budget) has been removed from 16/17 budgets, against the annual target of £28.5m. This represents 21.34% of the total target.

The recurrent CIP achieved to Month 8 is £3.33m, which represents 11.67% of the annual target.

The in-month target was £1.79m, with actual achievement in month of £601k, a shortfall in month of (£1.19m).

Note: The increase in CIP in December 2015/16 was due to realising the effect of the depreciation CIP in this month.

## CIP Cumulative



# Income & Expenditure Account

THE ROYAL WOLVERHAMPTON HOSPITALS NHS TRUST 2016/17  
**INCOME AND EXPENDITURE ACCOUNT: November 2016 (Month 8)**

*Adverse in (brackets)*

Current Month Original Plan	Current Month Actual	Current Month Variance		Annual Budget	Plan to Date	Actual to Date	Variance to Date
£'000	£'000	£'000		£'000	£'000	£'000	£'000
<b>Income</b>							
38,181	37,489	(693)	Patient Activity Income	445,145	297,662	291,252	(6,411)
(126)	0	126	Patient Activity Contingency **	(1,510)	(1,007)	0	1,007
96	315	219	Other Patient Care Income	1,154	770	1,009	240
1,209	1,482	273	Education, Training & Research Income	13,594	9,045	9,760	715
2,289	2,289	(0)	CRN: West Midlands	29,115	19,401	19,401	(0)
204	0	(204)	Non Patient Care Other Income	588	455	1	(453)
78	92	14	Private Patient Income	753	518	620	102
2,182	2,045	(137)	Income on Directorate Budgets	26,056	17,417	17,573	157
<b>44,114</b>	<b>43,712</b>	<b>(402)</b>	<b>Total Income</b>	<b>514,894</b>	<b>344,262</b>	<b>339,618</b>	<b>(4,644)</b>
<b>Expenditure</b>							
(26,669)	(26,570)	99	Directorate Expenditure Budgets - Pay	(316,165)	(209,818)	(211,373)	(1,555)
(8,616)	(8,642)	(25)	Directorate Expenditure Budgets - Non Pay	(96,839)	(64,346)	(64,102)	245
(4,524)	(4,593)	(68)	Directorate Expenditure Budgets - Drugs	(52,342)	(35,711)	(36,367)	(656)
(2,289)	(2,289)	0	CRN: West Midlands	(29,115)	(19,401)	(19,401)	0
(830)	0	830	Activity Changes/Service Dev./Cost Pressures Reserves	(10,436)	(6,262)	0	6,262
(375)	0	375	Inflation and Contingency Reserves	(4,740)	(3,158)	0	3,158
1,191	0	(1,191)	Cost Improvement Savings - Current Year	22,414	7,239	0	(7,239)
<b>(42,113)</b>	<b>(42,094)</b>	<b>19</b>	<b>Total Expenditure</b>	<b>(487,221)</b>	<b>(331,457)</b>	<b>(331,243)</b>	<b>214</b>
<b>2,001</b>	<b>1,619</b>	<b>(383)</b>	<b>EBITDA Surplus/(Deficit)</b>	<b>27,673</b>	<b>12,805</b>	<b>8,375</b>	<b>(4,430)</b>
0	0	0	Profit/(Loss) on Asset Disposals	0	0	33	33
0	0	0	Impairments of Fixed Assets	(2,000)	0	(13)	(13)
(1,360)	(1,360)	0	Depreciation	(16,316)	(10,877)	(10,877)	0
8	2	(6)	Interest Receivable	100	67	30	(37)
(134)	(132)	2	Interest Payable	(1,609)	(1,073)	(1,075)	(3)
(1,095)	(1,095)	0	PDC Dividends (Cost of Capital)	(13,134)	(8,756)	(8,756)	0
0	0	0	Unwinding of Discount	0	0	0	0
<b>(579)</b>	<b>(966)</b>	<b>(387)</b>	<b>Net Surplus/(Deficit) before STF income</b>	<b>(5,286)</b>	<b>(7,835)</b>	<b>(12,283)</b>	<b>(4,449)</b>
<b>Adjustments as per NHSI reported position</b>							
14	17	3	Depreciation on donated assets	168	98	118	20
(33)	0	33	Donated Asset Income	(400)	(233)	0	233
0	0	0	Remove Impairments	2,000	0	13	13
<b>(598)</b>	<b>(949)</b>	<b>(351)</b>	<b>Adjusted Financial Performance as NHSI (before STF income)</b>	<b>(3,518)</b>	<b>(7,970)</b>	<b>(12,153)</b>	<b>(4,183)</b>
883	(509)	(1,392)	STF income	10,600	7,067	4,725	(2,342)
<b>285</b>	<b>(1,458)</b>	<b>(1,743)</b>	<b>Adjusted Financial Performance as NHSI (after STF income)</b>	<b>7,082</b>	<b>(903)</b>	<b>(7,428)</b>	<b>(6,524)</b>

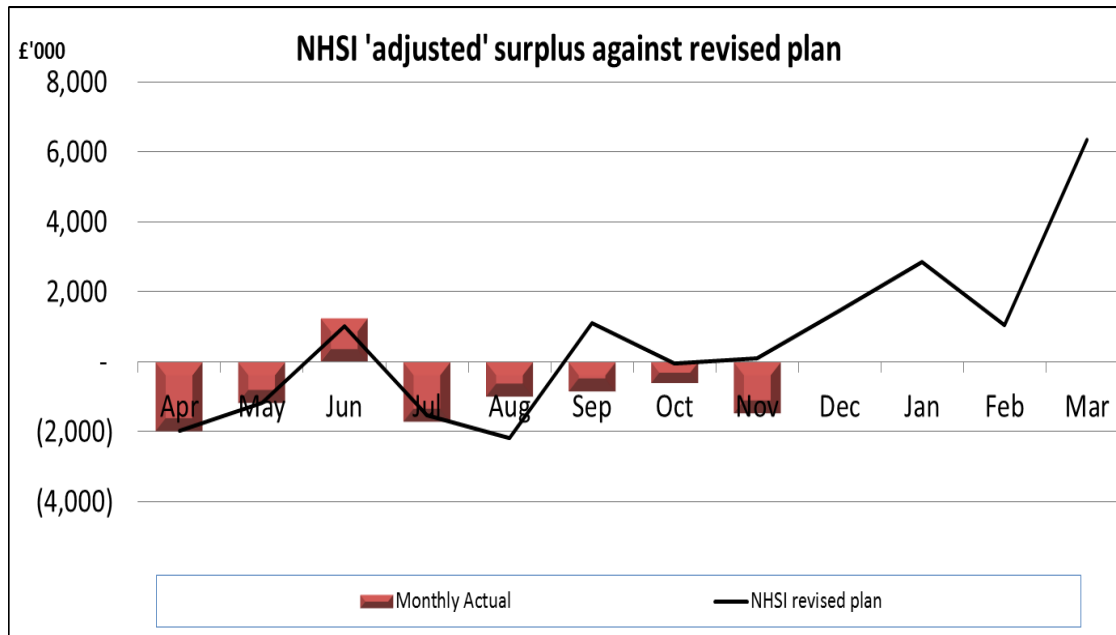
\*\* Reserve set at budget setting for reduced income due to tariff rules on emergency readmissions and non elective cap

# Financial Targets

NHS Improvement	NHS I Plan £'000	YTD Actual £'000	YTD Variance £'000
Income	345,623	344,373	(1,250)
Expenditure	(350,274)	(351,800)	(1,526)
<b>Net Surplus</b>	<b>(4,651)</b>	<b>(7,428)</b>	<b>(2,777)</b>
Add back STF performance reduction	773	-	773
<b>Adjusted NHS plan</b>	<b>(5,424)</b>	<b>(7,428)</b>	<b>(2,004)</b>

Performance against Financial Targets	Target (£'000)	Performance (£'000)	RAG
I&E target performance Month 8	(768)	(7,558)	Red
Performance against NHSI Month 8	(4,651)	(7,428)	
CIP Target Month 8	12,047	4,808	
CRL (Year end)	20,494	20,494	Green
EFL (Year end)	(1,174)	(1,174)	
Capital Cost Absorption Rate (Year end)	3.50%	3.50%	

**Note:** Limits reports are awaited to confirm CRL and EFL 16/17 Plan submission figures quoted.



The graph shows the revised NHSI planned adjusted surplus and the actual adjusted surplus in month.

Months 1 and 2 plans were based on actual deficits reported.

	M8 Budget	M8 NHSI plan	M6 Movement
Patient income	305,097	302,024	3,073
Other income	44,321	43,599	722
Pay	(212,015)	(210,990)	(1,025)
Non-pay	(87,663)	(93,098)	5,435
Drugs	(37,024)	(35,117)	(1,907)
CIP	7,217	9,427	(2,210)
Technical	(20,836)	(20,496)	(340)
<b>Net surplus</b>	<b>(903)</b>	<b>(4,651)</b>	<b>3,748</b>

The table shows the YTD movements between the Month 8 budgets and the resubmitted Month 8 plan to NHS Improvement.

Within the plan resubmitted to NHSI, income and expenditure was re-profiled to represent a more realistic expectation of how the income was to be received and the expenditure incurred. A similar exercise was completed for CIP.



# Financial Targets

<b>RWT underlying position 2016/17</b>	2016/17 Plan £m
Startpoint Deficit	7.08
2016/17 CIP achieved non recurrent	(11.67)
MSFT Tranaction support - ceases March 2017	(6.0)
Non recurrent spend in 2016/17	2.6
2016/17 STF funds - non recurrent	(10.6)
<b>Underlying Deficit</b>	<b>(18.59)</b>

<b>Financial Efficiency Rating</b>							
Ratio KPIs	Annual Plan	Rating	Plan to Date	Rating	Actual to Date	Rating	Definitions/ notes
I&E Margin	1.7 %	4	(0.7) %	2	(2.0) %	1	=Net Surplus/(Deficit)/Total Income
Variance in I&E margin	0.0 %	4	(0.0) %	2	(1.2) %	3	=Difference in I&E margin from plan/Total Income
<b>Financial Efficiency Rating</b>		<b>4.0</b>		<b>2.0</b>		<b>2.0</b>	
<b>Continuity of Service Rating</b>							
Ratio	Annual Plan	Rating	Plan To Date	Rating	Actual To Date	Rating	Definitions/ notes
Liquidity Ratio(days)	(12) days	3	(18) days	4	(16) days	4	Cash plus trade debtors less trade creditors plus expressed as days of current year operating expenses.
Capital Servicing Capacity (Times)	2.3 Times	2	1.5 Times	3	1.2 Times	4	The number of times the debt can be met by the surplus. = EBITDA+interest receivable/ Total Monthly debt payments.
<b>Overall Continuity of Service Rating</b>		<b>2.5</b>		<b>3.5</b>		<b>4.0</b>	
<b>Overall Financial Sustainability Risk Rating</b>		<b>4.0</b>		<b>3.0</b>		<b>2.0</b>	Average of all four ratios. If any KPI equals 1, maximum overall rating of 2

# Risks

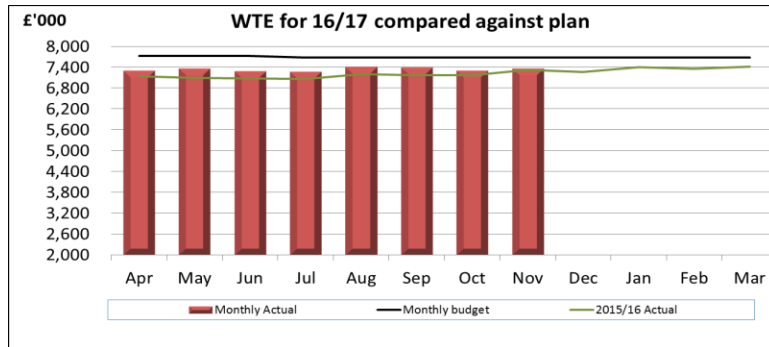
The Trust's planned surplus of £7m is at risk and the forecast outturn is currently being reviewed.  
The financial risks are as follows:-

	Best Case £ms	Most Likely Case £ms	Worst Case £ms	Risk Level	Explanation
<b>Risk Factor</b>					
Cost Improvement Programme	22.1	22.1	22.1	A4	Savings do not deliver as planned
Continued use of agency staffing	1.0	1.3	1.3	A4	Use of agency staffing and pay overspends continue.
Commissioner income re emergency threshold and queries	0.8	1.0	1.9	C4	Revised threshold not agreed.
Depreciation not agreed as planned	0	0	1.0	C2	Audit approval outstanding in relation to depreciation change included in plan.
<b>Total Gross financial risks</b>	<b>23.9</b>	<b>24.4</b>	<b>26.3</b>		
<b>Mitigation Measure</b>					
Additional efficiency schemes	(13.8)	(12.5)	(12.6)		Includes further opportunities and non recurrent savings
Contract agreements with Commissioners	(1.2)	(0.8)	0.0		Negotiate and agree year end positions
Review of provisions	(1.0)	(1.0)	0.0		
<b>Mitigating measures</b>	<b>(16.0)</b>	<b>(14.3)</b>	<b>(12.6)</b>		
<b>Residual Risk</b>	<b>7.9</b>	<b>10.1</b>	<b>13.7</b>		

Risk Rating	Potential Consequence Rating				
	1. Insignificant	2. Minor	3. Moderate	4. Major	5. Catastrophic
Likelihood Rating					
A - Almost Certain					
B - Likely					
C - Possible					
D - Unlikely					
E - Rare					

# Pay Analysis

## WTE

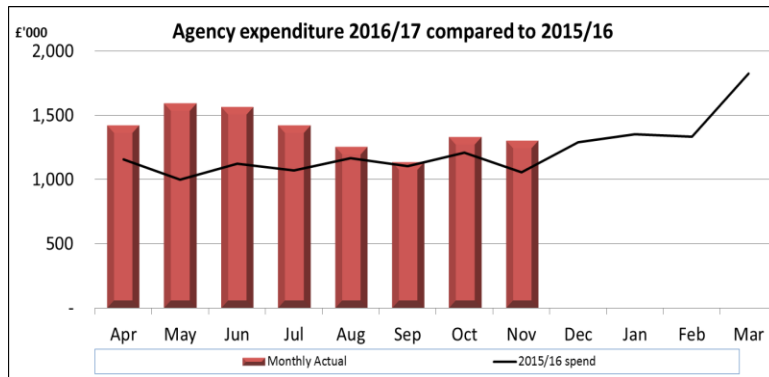


In Month 8, there are 7,371 WTE's in post, against a plan of 7,724 WTE which is an increase of 60 WTE from Month 7 levels.

There were 193 WTE vacant posts in Division 1 and 84 WTE vacant posts in Division 2.

Within Estates and Facilities there were 34 WTE vacant, whilst in the Corporate there were 42 WTE vacant.

## Agency

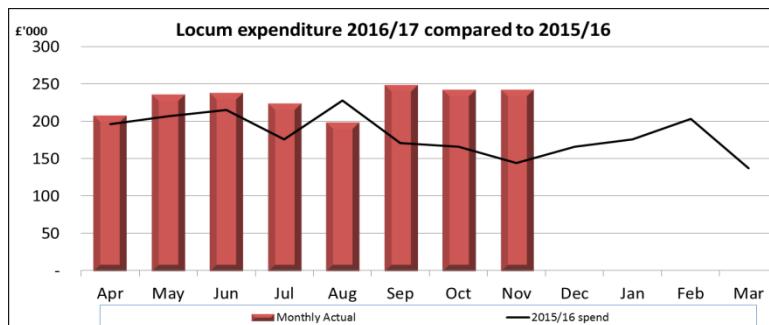


In Month 8 agency expenditure of (£1.304m) was incurred, a decrease of £25k from Month 7 levels. Year to date the Trust has spent (£11.03m) on agency staffing.

The main areas of expenditure in Month 8 are: Emergency Services Group (£351k), Oncology & Clinical Haematology (£258k), Radiology (£121k) Critical Care (£95k), and Rehab and Amb Group (£93k).

The Trust continues to monitor and manage agency expenditure, with the aim to reduce costs. As with all Trusts RWT has been allocated an agency cap for 2016/17 of £10.215m and this will be monitored against during the year. Currently the Trust is forecasting to incur £15.1m of agency expenditure in 2016/17 and actions to reduce this are being reviewed.

## Locum

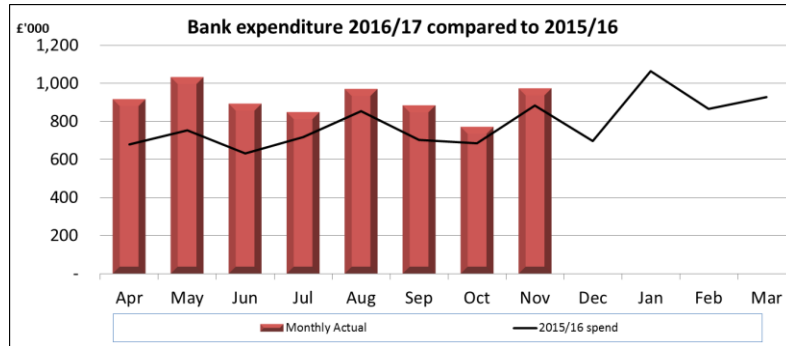


In Month 8 Locum expenditure was (£242k), the same level as was incurred in Month 7.

The in month locum expenditure mainly occurred in Orthopaedics (£47k), Emergency Services Group (£42k), Oncology and Clinical Haem Group (£30k), Obs & Gynae (£29k), and General Surgery (£29k).

# Pay Analysis

## Bank



In Month 8 bank expenditure was (£973k), an increase of (£202k) from Month 7 expenditure levels.

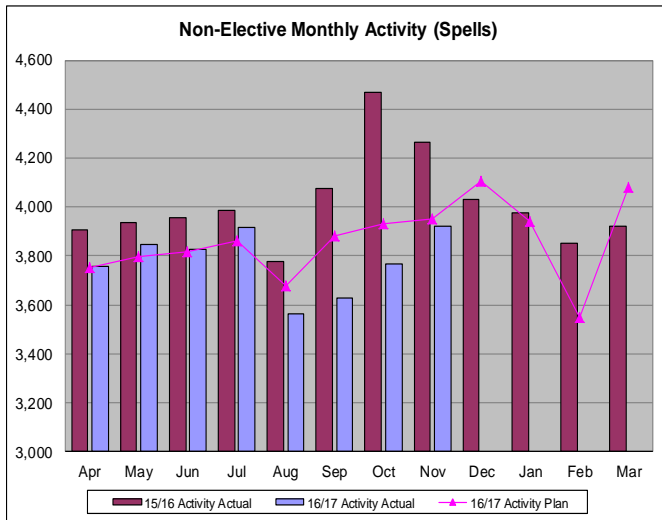
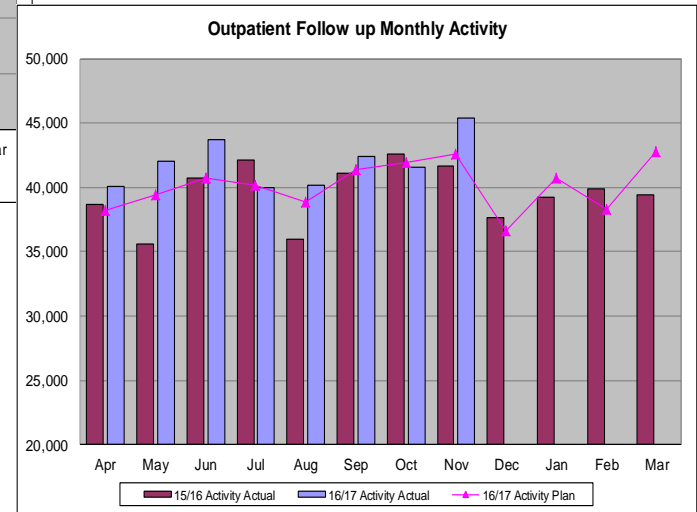
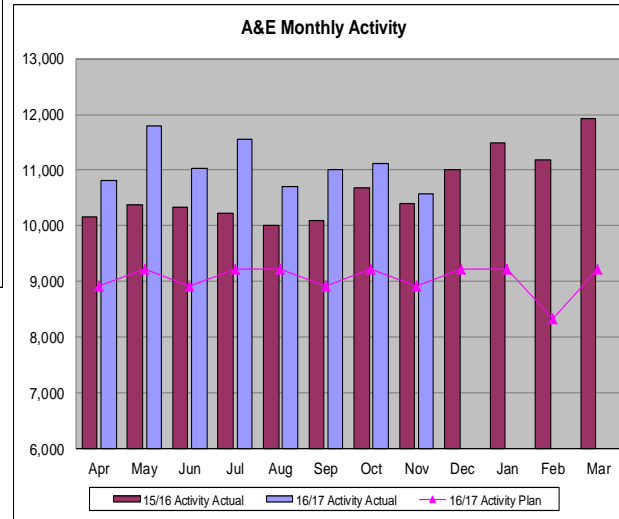
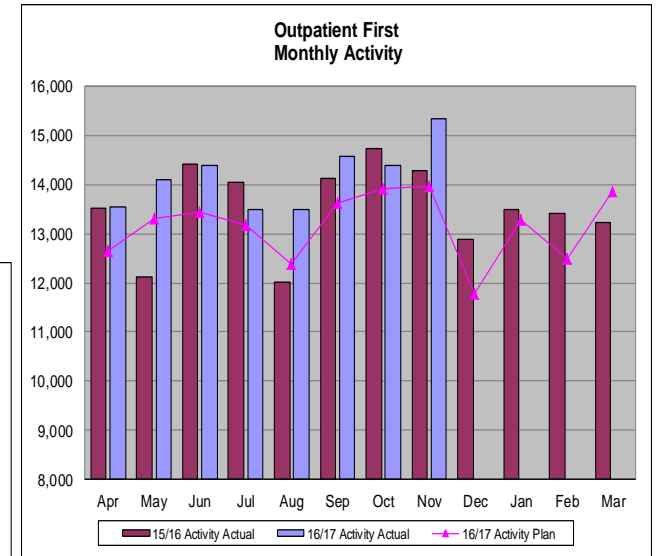
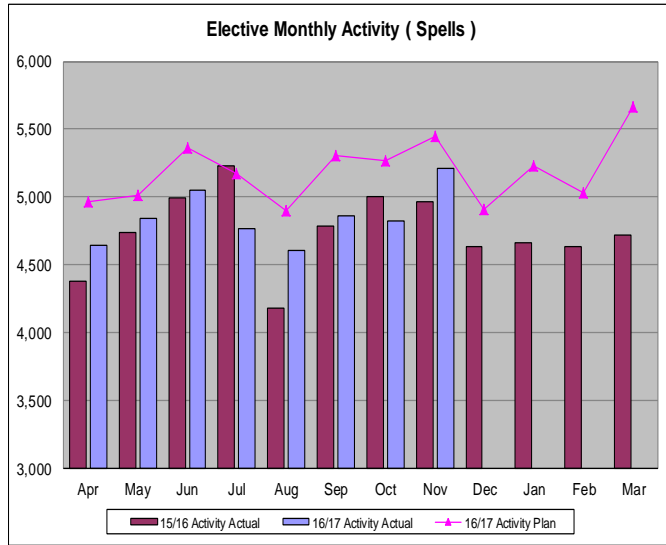
The main areas of expenditure are: Medical Services Group (£168k), Hotel Services (£125k) and the Emergency Services Group (£97k), Oncology and Clinical Haematology (£83k) and Critical Care (£82k).

# Patient Care Income - Variance

The patient activity income at Month 8 is showing an adverse variance of (£6,411k) this is an adverse movement of (£693k) from the position reported at Month 7.

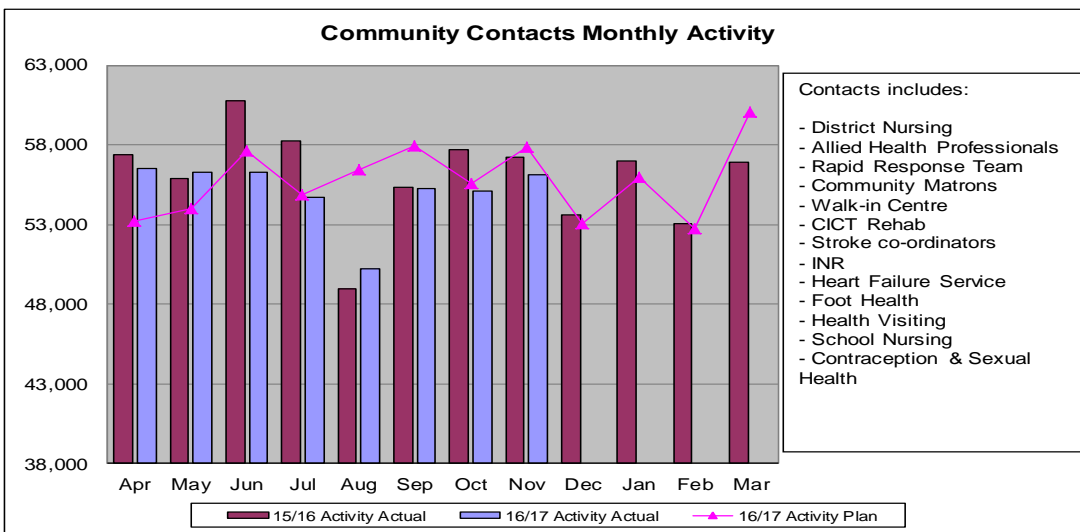
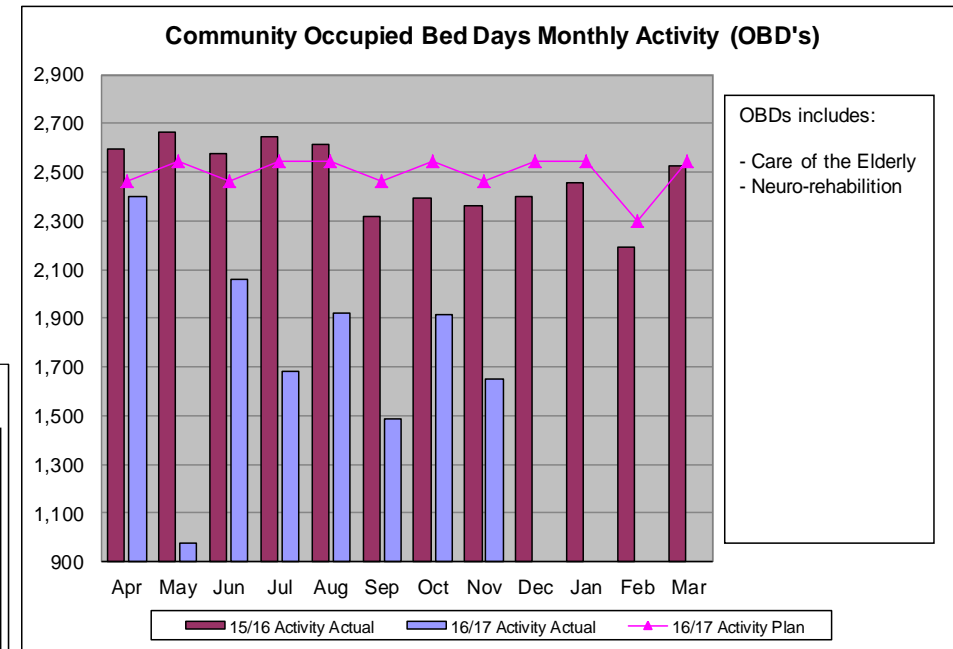
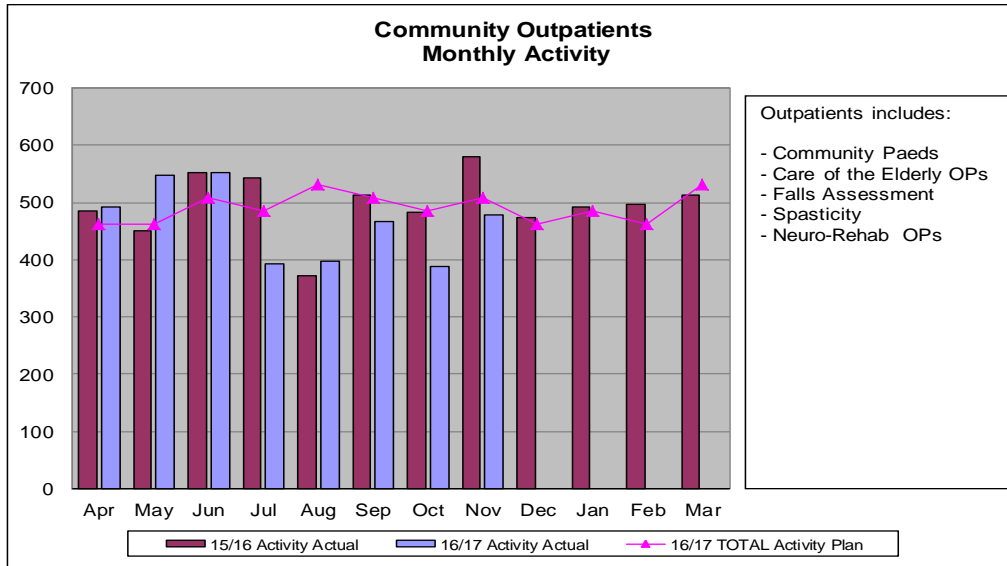
Month 8 YTD Variance to Plan	In Month Movement to Plan	Division	M8 Reason for Variance to Plan
(4,538)	(658)	Division 1	Description of Main Specialties Below
921	235	Division 2	Description of Main Specialties Below
(2,794)	(270)	Other	Description of Main Specialties Below
<b>(6,411)</b>	<b>(693)</b>	<b>Trust Wide Total</b>	
Month 8 YTD Variance to Plan	In Month Movement to Plan	Specialty	M8 Reason for Variance to Plan
(230)	(132)	Cardiothoracic	The Non Elective (NEL) activity is under performing against the plan at (£66k) in month, (£140k) YTD equating to 11 NEL Spells. Elective (EL) activity is under plan by (£32k) in month and outpatients are showing an adverse variance of (£27k)
(440)	(195)	Critical care	The adverse variance is due to Critical Care Bed Days being 187 below plan at (£213k). The Critical care performance is linked to the under performance in Cardiothoracic activity.
(1,182)	(46)	General Surgery	The November position has improved significantly however the year to date variance is still adverse by more than £1m. The Day Case and Elective activity has a combined adverse variance of (£674k) however the in month position is on plan. The Outpatient activity is showing a favourable in month variance of £29k. The NEL activity is under plan by (£70k) in month.
(717)	(128)	Gynaecology	Elective activity continues to be the largest under performance at 28 spells (£64k). Day Case activity is also under plan at 48 cases (£31k). The Directorate plans to recover this activity later in the year and remain broadly in line with the forecast.
(691)	(118)	Head and Neck	The Elective activity is the main driver of the under performance. The complex Head & Neck cases are underperforming by 3 in November which due to the high price is causing (£80k) of the under performance in income in Head and Neck. These cases are forecast to recover to the planned level by the end of the year. The NEL activity is also under plan by (£43k).
(1,467)	(135)	Trauma & Orthopaedics	Day Cases continue to be the largest under performing are at 200 cases equating to (£241k) and NEL activity is under performing by (£64k). Elective activity is £120k above plan and outpatient activity is £50k above plan. The Directorate plans to increase day case throughput at Cannock Hospital now the Surgical Enhanced Care Unit is open.
2,250	102	Emergency Department	Accident and Emergency attendances have exceeded the plan by 140, this is a £72k over performance in November. The cumulative position for A&E Attendances is 15,993 attendances above plan at £1.8M.
685	181	Clinical Haematology/Oncology	Fractions continue to over perform with a favourable variance of £101k in Month 8. Elective activity is over plan by £51k and outpatients are above plan by £37k.
(922)	(110)	Nephrology and Dialysis	The NEL activity remains the main driver of the under performance in this area with an in month adverse variance of (£70k). The Dialysis activity has also under performed in month by (£61k)
225	156	Division 2 - Other	The main area of over performance is Outpatient activity at £113k above plan. Day Cases including Flexible Sigmoidoscopy activity is £67k over plan.
(3,006)	(297)	Other - Other Division	This section shows the adjustments being made in relation to Readmissions deductions, CQUIN and fines.
(792)	(57)	Community Services	There is a small in month adverse variance of (£57k) in the community services.
(122)	88	All remaining Specialties and areas of Patient Income	
<b>(6,411)</b>	<b>(693)</b>	<b>Trust Wide Total</b>	

# Patient Care Activity Performance



The opening of the Urgent and Emergency Care Centre in November 15 resulted in pathway changes with more activity being managed within the A&E Department. Therefore the year on year comparison of actual activity from April - October is not a like for like comparison.

# Community Performance against CCG Activity Plan



The low number of OBD's in May is due to the transfer to the PAS system resulting in activity now being counted at point of discharge rather than the in-month position.

## SLA and Income: Actual versus Contract Plan by Commissioner

	SLA Annual Plan	Anticipated Income Annual Plan	Plan to Date	Anticipated Income Plan to Date	Actual to date	Variance to Plan	% Variance
Commissioner	£000	£000	£000	£000	£000	£000	
<b>Wolves CCG</b>	147,246	7,451	98,231	4,922	99,723	(3,430)	-3.5%
<b>Cannock CCG</b>	40,445	663	27,017	438	28,391	937	3.5%
<b>Walsall CCG</b>	26,454	(105)	17,676	(69)	18,371	764	4.3%
<b>South East Staffs &amp; Seisdon CCG</b>	25,914	632	17,298	418	16,483	(1,232)	-7.1%
<b>Stafford &amp; Surrounds CCG</b>	17,863	1,579	11,954	1,043	11,567	(1,430)	-12.0%
<b>Dudley CCG</b>	6,383	40	4,248	26	4,604	330	7.8%
<b>Other CCG's</b>	11,278	10	7,517	7	7,065	(459)	-6.1%
<b>CCG Acute Services Total</b>	<b>275,583</b>	<b>10,269</b>	<b>183,941</b>	<b>6,784</b>	<b>186,204</b>	<b>(4,521)</b>	<b>-2.5%</b>
<b>Local Authorities</b>	2,366	0	1,492	0	1,468	(24)	-1.6%
<b>Shared Care and Maternity recharges to other providers</b>	985	0	657	0	988	331	50.5%
<b>Anticipated Income</b>	11,759	(11,759)	8,374	(8,374)	0	0	0.0%
<b>NCA &amp; IFR</b>	2,864	(94)	1,906	(55)	1,733	(118)	-6.2%
<b>Secondary Dental &amp; Public Health</b>	10,033	84	6,701	55	6,618	(138)	-2.1%
<b>Specialised services</b>	81,983	(265)	54,633	(175)	55,373	914	1.7%
<b>Other Services (incl Fines)</b>	2,590	1,765	1,670	1,765	1,365	(2,070)	-123.9%
<b>Sub Total Acute Services</b>	<b>388,163</b>	<b>0</b>	<b>259,374</b>	<b>(0)</b>	<b>253,749</b>	<b>(5,625)</b>	<b>-2.17%</b>
<b>Community Services</b>	<b>47,563</b>	<b>683</b>	<b>32,008</b>	<b>456</b>	<b>31,672</b>	<b>(792)</b>	<b>-2.44%</b>
<b>Other Income</b>	<b>8,736</b>	<b>0</b>	<b>5,824</b>	<b>0</b>	<b>5,831</b>	<b>7</b>	<b>0.12%</b>
<b>GRAND TOTAL</b>	<b>444,462</b>	<b>683</b>	<b>297,206</b>	<b>456</b>	<b>291,252</b>	<b>(6,411)</b>	<b>-2.16%</b>



# CIP Monitoring All Trust Schemes

The Trust CIP target is £28.5m. The table below summarises the target CIP for each Division and the actual achieved. The red risk of £19.4m (£22.2m recurrently) relates to where there were no plans. The position for November shows a withdrawal of CIP from annual budget of £6.08m representing (21.34%) of the total target. Actual CIP achieved in month was £601k. The increase in CIP of £2.9m due to the revised control total is currently included in the Corporate section and is risk rated as red as currently there are no plans for achievement.

CIP MONITORING	2016/17								Non recurrent element withdrawn from budget £000
	Annual Plan £000	Blue (withdrawn from budgets) £000	Still to be achieved Categorised by Risk Rating						
			Total £000	Green £000	Yellow £000	Amber £000	Red £000		
<b>2016/17 Schemes</b>									
Corporate	4,543	1,167	3,377	7	102	0	3,267	427	
Division 1	11,379	2,891	8,488	0	1,254	0	7,234	1,431	
Division 2	10,073	1,497	8,575	0	1,383	0	7,192	502	
Estates & Facilities	2,501	527	1,974	0	258	42	1,674	395	
<b>Total 2016/17 Schemes</b>	<b>28,496</b>	<b>6,082</b>	<b>22,414</b>	<b>7</b>	<b>2,997</b>	<b>42</b>	<b>19,368</b>	<b>2,755</b>	
<b>Recurrent</b>	<b>28,496</b>	<b>3,327</b>	<b>25,169</b>	<b>14</b>	<b>2,845</b>	<b>82</b>	<b>22,228</b>		

Transactional

CIP MONITORING	2016/17								Non recurrent element withdrawn from budget £000
	Annual Plan £000	Blue (withdrawn from budgets) £000	Still to be achieved Categorised by Risk Rating						
			Total £000	Green £000	Yellow £000	Amber £000	Red £000		
<b>Transactional</b>									
Corporate	4,426	1,077	3,349	7	0	0	3,342	493	
Division 1	8,667	2,486	6,181	0	65	0	6,116	1,387	
Division 2	8,257	1,428	6,830	0	43	0	6,787	515	
Estates & Facilities	2,245	303	1,942	0	81	42	1,819	208	
<b>Total Schemes</b>	<b>23,596</b>	<b>5,295</b>	<b>18,302</b>	<b>7</b>	<b>189</b>	<b>42</b>	<b>18,064</b>	<b>0</b>	
<b>Recurrent</b>	<b>24,217</b>	<b>2,691</b>	<b>21,526</b>	<b>14</b>	<b>128</b>	<b>82</b>	<b>21,302</b>		

Transformational

CIP MONITORING	2016/17								Non recurrent element withdrawn from budget £000
	Annual Plan £000	Blue (withdrawn from budgets) £000	Still to be achieved Categorised by Risk Rating						
			Total £000	Green £000	Yellow £000	Amber £000	Red £000		
<b>Transformational</b>									
Corporate	117	90	27	0	102	0	(75)	(66)	
Division 1	2,712	405	2,307	0	1,189	0	1,119	43	
Division 2	1,815	69	1,746	0	1,340	0	406	(13)	
Estates & Facilities	255	223	32	0	177	0	(145)	187	
<b>Total 2016/17 Scheme</b>	<b>4,900</b>	<b>787</b>	<b>4,113</b>	<b>0</b>	<b>2,808</b>	<b>0</b>	<b>1,305</b>	<b>151</b>	
<b>Recurrent</b>	<b>4,279</b>	<b>636</b>	<b>3,643</b>	<b>0</b>	<b>2,717</b>	<b>0</b>	<b>927</b>		

# Statement of Financial Position

## 2016/17 Balance Sheet as at 30th November 2016

	Nov 2016 Plan	Nov 2016 Actual	Oct 2016 Actual	Movement in Month	March 2016 Actual
	£000	£000	£000	£000	£000
<b>NON CURRENT ASSETS</b>					
Property, Plant and Equipment - Tangible Assets	399,710	391,678	392,437	(759)	395,710
Intangible Assets	686	801	787	14	813
Trade and Other Receivables Non Current	827	702	702	0	826
<b>TOTAL NON CURRENT ASSETS</b>	<b>401,223</b>	<b>393,181</b>	<b>393,926</b>	<b>(745)</b>	<b>397,349</b>
<b>CURRENT ASSETS</b>					
Inventories	6,616	6,813	6,891	(78)	6,981
Trade and Other Receivables	31,207	25,558	27,966	(2,408)	22,524
Other Current Assets	0	0	0	0	0
Cash and cash equivalents	2,589	11,679	8,787	2,892	16,927
<b>TOTAL CURRENT ASSETS</b>	<b>40,412</b>	<b>44,050</b>	<b>43,644</b>	<b>406</b>	<b>46,432</b>
Non Current Assets Held for Sale	800	800	800	0	800
<b>TOTAL ASSETS</b>	<b>442,435</b>	<b>438,031</b>	<b>438,370</b>	<b>(339)</b>	<b>444,581</b>
<b>CURRENT LIABILITIES</b>					
Trade & Other Payables	(55,095)	(54,550)	(52,833)	(1,717)	(51,457)
Liabilities arising from PFIs / Finance Leases	(976)	(1,912)	(1,912)	0	(1,912)
Provisions for Liabilities and Charges	(3,108)	(2,416)	(2,829)	413	(3,254)
<b>TOTAL CURRENT LIABILITIES</b>	<b>(59,179)</b>	<b>(58,878)</b>	<b>(57,574)</b>	<b>(1,304)</b>	<b>(56,623)</b>
<b>NET CURRENT ASSETS / (LIABILITIES)</b>	<b>(18,767)</b>	<b>(14,828)</b>	<b>(13,930)</b>	<b>(898)</b>	<b>(10,191)</b>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>	<b>383,256</b>	<b>379,153</b>	<b>380,796</b>	<b>(1,643)</b>	<b>387,958</b>
<b>NON CURRENT LIABILITIES</b>					
Other Liabilities	(5,154)	(4,092)	(4,246)	154	(5,343)
Provision for Liabilities and Charges	(648)	(631)	(648)	17	(631)
<b>TOTAL NON CURRENT LIABILITIES</b>	<b>(5,802)</b>	<b>(4,723)</b>	<b>(4,894)</b>	<b>171</b>	<b>(5,974)</b>
<b>TOTAL ASSETS EMPLOYED</b>	<b>377,454</b>	<b>374,430</b>	<b>375,902</b>	<b>(1,472)</b>	<b>381,984</b>
<b>FINANCED BY TAXPAYERS EQUITY</b>					
Public Dividend Capital	229,568	229,568	229,568	0	229,568
Retained Earnings	22,525	19,808	21,223	(1,415)	26,906
Revaluation Reserve	125,171	124,864	124,921	(57)	125,320
Donated Asset Reserve	0	0	0	0	0
Government Grant Reserve	0	0	0	0	0
Other Reserves	190	190	190	0	190
<b>TOTAL TAXPAYERS EQUITY</b>	<b>377,454</b>	<b>374,430</b>	<b>375,902</b>	<b>(1,472)</b>	<b>381,984</b>

Calculated Debtor Days for the year to date are:-

	M8 Actual	M8 Plan	M7 Actual
Total Being:-	9.09	9.74	8.46
NHS	9.27	9.22	8.55
Non NHS	7.99	12.88	7.94

The Public Sector Payment Policy sets out a target for payment of 95%, in value and volume, to be paid within 30 days of receipt. The Trust's performance against this target is:

	M8	Cumulative
- Value	80%	91%
- Volume	66%	89%

	M7	Cumulative
- Value	94%	93%
- Volume	93%	93%

PSPP figures for month 8 reflect the active management of the weekly payment runs necessitated to manage the cash position for the Trust.

THE ROYAL WOLVERHAMPTON NHS TRUST

2016/17 Cash Flow as at 30th November 2016

	November Plan £'000	November Actual £'000	November Variance £'000
<b>OPERATING ACTIVITIES</b>			
<b>Total Operating Surplus/(Deficit)</b>	<b>5,267</b>	<b>(138)</b>	<b>(5,405)</b>
Depreciation	11,002	10,877	(125)
Fixed Asset Impairments	0	13	13
Donated Assets received credited to revenue but non-cash	(350)	0	350
Interest Paid	(1,073)	(1,075)	(2)
Dividends Paid	(6,567)	(6,567)	0
Release of PFI /Deferred Credit		(124)	(124)
(Increase)/Decrease in Inventories	365	193	(172)
(Increase)/Decrease in Trade/Receivables	(8,684)	(8)	8,676
Increase/(Decrease) in Trade/Payables	2,566	2,526	(40)
Increase/(Decrease) in Provisions	(129)	(838)	(709)
<b>NET CASH INFLOW/(OUTFLOW) FROM OPERATING</b>	<b>2,397</b>	<b>4,859</b>	<b>2,462</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Interest Received	61	30	(31)
Payment for Property, Plant and Equipment	(15,547)	(8,926)	6,621
Payment for Intangible Assets	0	0	0
Payment for Other Assets	0	0	0
Proceeds from Disposals	0	41	41
<b>NET CASH INFLOW/(OUTFLOW) FROM INVESTING</b>	<b>(15,486)</b>	<b>(8,855)</b>	<b>6,631</b>
<b>NET CASH INFLOW/(OUTFLOW) BEFORE FINANCING</b>	<b>(13,089)</b>	<b>(3,996)</b>	<b>9,093</b>
<b>FINANCING</b>			
New Public Dividend Capital Received	0	0	0
Capital Element of Finance Lease and PFI	(1,249)	(1,251)	(2)
<b>NET CASH INFLOW/(OUTFLOW) FROM FINANCING</b>	<b>(1,249)</b>	<b>(1,251)</b>	<b>(2)</b>
<b>INCREASE/(DECREASE) IN CASH</b>	<b>(14,338)</b>	<b>(5,247)</b>	<b>9,091</b>
<b>CASH BALANCES</b>			
Opening Balance at 1st April 2016	16,927	16,927	0
<b>Closing Balance at 30th November 2016</b>	<b>2,589</b>	<b>11,679</b>	<b>9,090</b>