

Trust Board Report

Meeting Date:	24 th October 2011
Title:	TCS Integration Committee
Executive Summary:	To provide the board with a progress update from the TCS Integration Committee
Action Requested:	The Board is asked to note: <ul style="list-style-type: none"> The progress of the Benefits Realisation Programme
Report of:	Director of Planning and Contracting
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Resource Implications:	None
Public or Private: (with reasons if private)	Public Session
References: (eg from/to other committees)	TCS Integration Committee Change Programme Steering Group
Appendices/ References/ Background Reading	Appendix one – Benefits Realisation Projects approved for further development as of October 2011
NHS Constitution: (How it impacts on any decision-making)	In determining this matter, the Board should have regard to the Core principles contained in the Constitution of: <ul style="list-style-type: none"> ✚ Equality of treatment and access to services ✚ High standards of excellence and professionalism ✚ Service user preferences ✚ Cross community working ✚ Best Value ✚ Accountability through local influence and scrutiny

Background Details

1)	<p>BackgroundThe TCS Integration Committee has been meeting monthly since July 2011 and oversees the development and delivery of a programme of work to realise the benefits resulting from the merger of secondary and community services following the implementation of Transforming Community Services.</p> <p>Membership of the TCS Committee includes GP representation from the two Wolverhampton based Clinical Commissioning Groups, a senior officer from the Local Authority, a Non-Executive Director and a Consultant in Public Health.</p>
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2)	Details <p>The current Benefits Realisation work programme contains over 30 projects including the integration of corporate service departments and the development of revised pathways of care.</p> <p>The TCS Committee have received presentations from 9 of the project leads to date and a summary of these is attached at appendix one.</p> <p>Work is underway to further streamline the process for the development of projects and to further engage staff in the development of ideas. A newsletter is also planned for staff and key stakeholders to communicate the successes to date and to provide an overview of the proposed changes.</p>
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Appendix One

TCS Integration Committee – PIDS approved for the next stage of development (updated October 2011)

Project	Description and Outline benefits	Leads	Progress
Children's Urgent Care Referral Team	A proposal to re-design the children's urgent care pathway to support care closer to home. The project specifically targets the delivery of admissions avoidance for very short stay patients and the reductions of unnecessary reviews within the Acute Paediatric Assessment Unit (PAU). The proposal outlines the re-design of the community nursing team to provide a triage and support service within the community as an alternative to admission to PAU.	Clinical Director – Children's Services Group Manager – Children's Services	TCS Committee approved outline proposal. Working group established including GP representation. Update and outline of timescales for a proposed pilot to be considered at the November TCS Committee
Patient Flow Team	A proposal to improve the quality of the patient experience and improve productivity across health and social care. The remit of the proposal is the current patient flow and discharge teams which operate across the secondary care, community and social care services. A key outcome of the project is to develop a single integrated patient flow team across health and social care.	Deputy COO – Division 2 Deputy Chief Nurse Social Care Manager	TCS Committee approved outline proposal. Working group established. Funding for a joint project manager approved by Social Care and recruitment to commence October 2011. Funding for an integrated IT solution approved by the PCT. Update to be considered at the November TCS Committee
Procurement	A proposed restructure of the procurement function post TCS to re-align and consolidate the strategic procurement and purchasing functions. The project	Head of Procurement	TCS Committee approved the project initiation document and consultation

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	outcomes include the consolidation of management roles, improvement of the procurement systems and maximising the ability to influence spend across the organisation.		with the team members commenced.
High Impact Actions – Your Skin matters	A proposal to reduce the number of avoidable pressure ulcers (grades 1 to 4) occurring within inpatients and community settings.. A target of reducing category 3 and 4 pressure ulcers by 80% in hospital and 30% in community by 2014 has been set. The introduction of an Integrated Tissue Viability Team will provide education, clinical advice and evidence based practice on pressure ulcer prevention and skin integrity to achieve a reduction in acquired pressure ulcers.	Deputy Chief Nurse Head Nurses – Division 1 & 2	TCS Committee approved outline proposal. Integrated A Tissue Viability Steering Group (TVS) has been established as part of the TCS delivery structure and will oversee and coordinate the implementation of this initiative and monitor the reductions in the prevalence of pressure ulcers. Integrated Tissue Viability Team established.
Stroke Pathway	The benefits realisation proposal aims to fully integrate the stroke service across secondary and community care. The service will be supported by specialist stroke consultants and a single management structure working across acute and community rehabilitation services. The proposal also includes the establishment of an early supported discharge service specific to Stroke on an ASU, evidence of increased use of community rehabilitation and care at home.	Medical Director – Division 2 Group Manager – Rehabilitation	TCS Committee approved outline proposal. A number of positive outcomes have been achieved including: reduction in length of stay at West Park Hospital, reduction in LOS at acute stroke unit (ASU), increase in the capacity of the ASU, development of a stroke early discharge service
MSK	The TCS benefits realisation project proposes to re-design the MSK service to ensure all referrals for	Group Manager –	TCS Committee approved outline proposal. Working

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	<p>orthopaedics and rheumatology are processed through a single point of access to enable the triaging and referral of patients to the most appropriate service. It is also proposed to provide on-site input from a Rheumatology Consultant into the community triage service.</p> <p>The pathway re-design would enable all investigations to be completed before any necessary onward referral to secondary care with the majority of patients being treated within the community setting. This is in line with the Department of Health's Musculoskeletal Services Framework published in 2006.</p>	Trauma and Orthopaedics	<p>Group established with GP representation.</p> <p>The group have developed revised pathways of care for a large number of MSK conditions and these have been circulated to GP's/Clinical leads for comment.</p> <p>Revised pathways expected to be approved end October.</p>
Falls Prevention	<p>Inpatient falls occur in both the acute hospital and community rehabilitation hospitals.</p> <p>The TCS proposal aims to establish a Falls Prevention and Bone Health group to oversee and coordinate the implementation of the preventing falls project. The FPBHG group will monitor the reduction in the prevalence of falls in both hospital sites. A programme of education, clinical advice and evidence based practice will be implemented to promote falls prevention to achieve a reduction in inpatient falls. The falls prevention group will have a role in deciding any improvement targets for the Trust in general and for specific areas.</p> <p>Bringing together the skills and expertise of inpatient and community practitioners with falls prevention experience aims to assist in the delivery of this objective.</p>	<p>Deputy Chief Nurse</p> <p>Head Nurses – Division 1 & 2</p>	<p>TCS Committee approved outline proposal. Working Group established and rapid improvement events commenced on identified wards. Evaluation will be undertaken Q3 for consideration of roll-out.</p>
Dermatology	<p>There is presently an adult community dermatology service for referral into the care pathways for Acne, Atopic Eczema and Psoriasis. Also included in the commissioning referral pathway non-fungal nail disorders, hair problems and selected other conditions</p>	Deputy COO- Division 2	<p>TCS Committee approved outline proposal but noted further activity relating to this project should be undertaken once agreement</p>

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	<p>not requiring Consultant input. The TCs proposal aims to develop a specification for a dermatology service delivered by RWHT in a range of community settings. The key objectives of the project are to:</p> <ul style="list-style-type: none"> • Expand delivery of specialist care “closer to home” by delivering clinics within a community setting e.g. Paediatric clinics, follow up of chronic conditions and adult rash clinics • Dermatology specialist nursing – Development of outreach specialist nursing service • Development of ‘seamless’ pathways - Close working arrangements with GP commissioning groups to establish improved patient flow and service delivery points through agreement of referral criteria. 		<p>had been reached with commissioners regarding the future arrangements for this service. Specification shared with commissioners. Agreement in principle reached and negotiations continue.</p>
Oncology Care	<p>A proposal to develop a Wolverhampton Community Cancer Team to deliver oncology care and treatment in a community setting,</p> <p>The proposal offers the opportunity to transfer a significant proportion of the current oncology activity to a community setting in line with national drivers. The outcomes expected are:</p> <ul style="list-style-type: none"> • Improved patient experience of treatment for cancer • Increases estate capacity within the Trust • Utilises the current skills of the current workforce in a different environment. 	<p>Directorate Manager – Oncology</p> <p>Lead Nurse</p>	<p>TCS Committee approved outline proposal and requested a full project initiation document be developed. The scheme has been discussed with user groups and welcomed. Subject to the approval of the full case a pilot is proposed early 2012. .</p>