

Trust Board Report

Meeting Date:	25 th July 2011
Title:	TCS Integration Committee
Executive Summary:	To provide the Board with a progress update from the TCS Integration Committee
Action Requested:	The Board is asked to note: <ul style="list-style-type: none"> • The matters considered by the first meeting of the TCS Integration Committee • The progress of the Benefits Realisation Programme
Report of:	Director of Planning & Contracting
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Resource Implications:	There are no new resource implications associated with this paper.
Public or Private: (with reasons if private)	Public
References: (eg from/to other committees)	TCS Integration Committee, Benefits Realisation Steering Group
Appendices/ References/ Background Reading	TOR, Agenda & Minutes TCS Integration Committee
NHS Constitution: (How it impacts on any decision-making)	In determining this matter, the Board should have regard to the Core principles contained in the Constitution of: <ul style="list-style-type: none"> ✚ Equality of treatment and access to services ✚ High standards of excellence and professionalism ✚ Service user preferences ✚ Cross community working ✚ Best Value ✚ Accountability through local influence and scrutiny

Background Details

1	<p>Background</p> <p>The first meeting of the newly established TCS Integration Committee took place on the 1st July. The committee oversees the work programme to ensure the successful integration of community services including:</p> <ul style="list-style-type: none"> • The delivery of a benefits realisation programme to maximise the opportunities of bringing together acute and community services • The implementation of an integrated management structure
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- The delivery of the integrated OD Strategy
- The establishment of an integrated performance management framework

The membership of the committee includes GP representation from the two Wolverhampton clinical commissioning groups, a senior officer from the Local Authority and a public health consultant, this is to ensure that programme of benefits realisation is shared and co-ordinated across the health and social care economy.

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Detail

At its first meeting held on the 1st July the TCS Integration Committee:

- Approved the revised terms of reference and membership for the Benefits Realisation Steering Group – this group consists of senior managers and clinicians from the operational divisions and corporate services and is responsible for the development of the benefits realisation work programme, the production of programme initiation documents (PID's) and the monitoring of implementation plans.
- Considered the current benefits realisation work programme – the programme currently consists of 20 projects which are at various stages of development. A more detailed work programme will be presented to the next meeting of the committee detailing the schedule of PID's to be presented to each committee meeting over the next 12 month period.
- Approved three benefits realisation PID's presented to the committee – further detailed in Appendix one.
- Received a progress update regarding the implementation of the revised integrated management structure for the operational divisions – the period of consultation in line with the organisations management of change policy has concluded and the revised structure approved for implementation on the 11th July 2011. The structure for the delivery of specialist community services was discussed in detail and an impact assessment on the delivery of the virtual ward model was requested.
- Discussed the implementation plan for the delivery of the OD Strategy – the committee approved the work programme to engage staff in developing organisational vision and values and establishing the skill sets required for the integrated organisation. It was agreed that the OD strategy group would consider how to engage key partners and stakeholders in this exercise.

Benefits Realisation

The work programme will continue to be developed to encompass all projects at planning, approval and implementation stages. In initiating projects, staff and teams working together across pathways of care set out their ideas in brief, using documentation consistent with the Trust planning processes. These outline briefs are considered by the Benefits Realisation Steering Group and where agreed become worked up PIDs for submission for approval at the TCS Integration Committee.

The first stage of the PID will outline the case for change, expected quality improvements and describe the metrics to measure outcomes. Once approved the PID will be further developed to consider the workforce, financial and contractual impact of the proposals before the final approval to proceed.

TCS Integration Committee – PIDS approved for the next stage of development 1st July 2011

Project	Outline Benefits	Leads and Timescales
Children's Urgent Care Referral Team	<p>A proposal to redesign the children & young people's urgent care pathway to support care closer to home. The project specifically targets the delivery of admissions avoidance for very short stay patients and the reduction of unnecessary reviews within the Acute Paediatric Assessment Unit (PAU). The proposal outlines the re-design of the community nursing team to provide triage and support within the community where appropriate. The project identifies the governance arrangements to ensure that the scheme enhances clinical outcomes and the child & family experience.</p> <p>The TCS Integration Committee approved the PID outlining the case for change and the expected quality outcomes and metrics. The workforce, financial and contracting assessment will now be undertaken.</p>	<p>Clinical Director Children's Children's Management team. GP representative engaged</p> <p>Proposed pilot October 2011</p>
Patient Flow	<p>This benefits realisation project outlines an innovative approach to planning and delivering patient flow through inpatient services. It aims to improve the quality of the patient experience and improve productivity across health and social care. The remit of this proposal includes acute and community resource that exists to manage patient flow as well as the existing social services acute based resource.</p> <p>The project proposal establishes a combined, integrated team across health and social care</p>	<p>DM Division 2 Deputy Director Nursing Social Care Manager</p> <p>Phase One of the project –</p>

	<p>will streamline and enhance the process of patient flow and patient discharge. This integration aims to more effectively facilitate discharge across health and social care, reduce the length of stay for complex patients, reduce the use of step down facilities and deliver efficiencies across the health and social care economy.</p> <p>It was noted that a non-recurring resource had been approved via the Local Authority to establish a project lead for this initiative.</p> <p>The TCS Integration Committee approved the PID outlining the case for change and the expected quality outcomes and metrics. The workforce, financial and contracting assessment will now be undertaken.</p>	November 2011
Procurement	<p>A proposed re-structure of Procurement team to re-align & consolidate strategic sourcing/purchasing provision, ensure tactical buying/support activity, optimise the use of integrated purchasing systems and enhance supply chain and materials management services across the organisation.</p> <p>The PID outlined a re-focused integrated departmental structure supporting the delivery of the supply strategy and consolidating the management roles together with improved and unified systems and controls, maximising efficiencies and spend influence across the organisation.</p> <p>The TCS Committee approved the PID and the commencement of the management of change consultation.</p>	<p>Head of Procurement</p> <p>Full Implementation- April 2012</p>
