

Royal Wolverhampton Hospitals NHS Trust
Trust Board Report



Meeting Date:	18 April 2011
Title:	Income & Expenditure Plan and Capital Programme for 2011/12
Purpose/Overview:	To outline the Income & Expenditure Plan and Capital Programme for 2011/12
Action Requested:	Recommended that: The Income & Expenditure Plan and associated balance sheet and cash flow are approved. The Capital Programme for 2011/12 is approved.
Report of:	Director of Finance & Information
Report Author:	Kevin Stringer, Director of Finance & Information Tel: 01902 695954 Email: Kevin.stringer@nhs.net
Strategic Priority: (Identify contribution to Patient Safety & wellbeing)	To ensure budgets are set to allow key priorities to be delivered, which allows a safe, effective and value for money service.
Risk & Mitigation/ Legal Implications:	
Resource Implications:	To agree an Income & Expenditure Plan of £358.385m which generates a surplus of £8.537m before impairment. To agree a Capital Programme of £22.22m subject to becoming a Foundation Trust.
Public Access:	Yes
References: (Referring Committee; Background Information)	
Implementation Lead/Timescales:	Immediate from 1 April 2011
Appendices/ References	
Background	The financial plan is set within the context of a difficult economic climate for the NHS.

	<p>The level of efficiency savings has been set nationally for 2011/12 at 4%, with a tariff income deflator of 1.5%.</p> <p>The Trust will integrate with Wolverhampton Community and Dental Services from 1st April 2011 and this is reflected in the plan.</p> <p>The Trust is expected to gain FT status early in the 2011/12 financial year and this would require 2 sets of accounts in 2011/12.</p> <p>A number of changes have been made to the national tariff for 2011/12 for acute services the largest of which is non-payment for emergency readmissions for a defined set of services after elective admission.</p>
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The Royal Wolverhampton Hospitals NHS Trust

Report of Director of Finance & Information

Report to Trust Board – 18 April 2011

Purpose of Report To report the proposed Income & Expenditure Plan and Capital Programme for 2011/12

1. Context

- 1.1 The financial plan is set within the context of a difficult economic climate for the NHS. One of the main issues being the tariff income reduction of an average of 1.5%.
- 1.2 The efficiency savings required through the nationally set tariff is 4% putting further pressure in the system.
- 1.3 The financial plan reflects the Trust's Long Term Financial Model (LTFM) agreed by the Trust Board as part of the Trust's Foundation Trust application. There is a change to the retained surplus as this has been reduced by £1.5m to £7.037m, this is due to the inclusion of impairments for theatres of £1.5m.
- 1.4 The financial plan includes the income and expenditure plans for community services, following the transaction from 1st April 2011.
- 1.5 The financial plan is constructed on the basis of the Trust being an NHS trust but is expected to gain FT status early in the 2011/12 financial year.

2. Introduction and Summary

Income and Expenditure – Part A

- 2.1 Following discussions and negotiations with the Trust's commissioners finance and activity plans were agreed on the 18th March 2011. The full nationally set contract documentation will be signed by 31st March 2011. This has secured contracted patient income of £327m, including community services (£275m for acute services against £263m in 2010/11).
- 2.2 Discussions have taken place over the last few months with Divisional and Directorate Managers within the Trust to identify the resources required to deliver the proposed activity plan. These discussions have been taken into account when forming the expenditure plan for 2011/12.
- 2.3 The level of CIP required as part of the Trusts strategic planning and included in the LTFM is £11,876k, including community services.
- 2.4 The required surplus for the integrated organisation is £8,537m before impairment. This level of surplus is needed to fund the required capital programme.
- 2.5 The Trust has also negotiated non recurrent income of £2.145m, above plan, as part of the Business Transaction Agreement for the integration of Community Services. This is to provide financial support for issues and risks relating to the transfer of staff and services. This figure may be subject to change as £945k of the payment relates to a working capital payment which is subject to confirmation when the PCT has its 2010/11 accounts audited.

2.6 A summary of the proposed income and expenditure plan is as follows:-

NOTE: 2011/12 includes Community Services

Income	2011/12	2010/11
	£000's	£000's
Patient Income	331,928	267,693
Training & Education	11,233	9,889
Other Income	15,225	13,775
Total Income	<u>358,385</u>	<u>291,357</u>
Expenditure		
Baseline budgets	307,477	241,985
Reserves		
Inflation – Pay	1,936	4,797
Inflation - Non Pay	5,044	2,716
Drugs & Devices	4,431	2,015
Activity & Developments	7,162	11,558
Cost Pressures	4,416	4,827
Quality & Safety Improvements	1,057	1,675
Contingency & Risk	5,430	1,200
Non Recurrent Cost Pressures	2,000	1,250
Less Cost Improvement Programme	(11,876)	(8,900)
Total Expenditure Budgets	<u>327,076</u>	<u>263,123</u>
EBITDA Surplus	31,309	28,234
Less		
Depreciation / Donated	(13,500)	(12,802)
Depreciation IFRS PFI & Leases		
Operating Surplus	<u>17,809</u>	<u>15,432</u>
Add/ Less		
Interest Receivable	100	70
Interest Payable	(1,472)	(1,595)
Surplus after Interest	<u>16,437</u>	<u>13,907</u>
Less		
Dividends payable to Department of Health	(7,900)	(7,407)
Underly Surplus	<u>8,537</u>	<u>6,500</u>
Impairment	<u>(1,500)</u>	
Retained Surplus	<u><u>7,037</u></u>	

3. Key Elements of the Plan

3.1 Income

An analysis of income is shown in Appendix A. The majority of the income relates to Service Level Agreements (SLA's) with PCT's and Specialised Services (£327m). This includes CQUIN income at 1.5%.

Following negotiation with commissioners the Trust has been able to secure income based on the forecast outturn for 2010/11.

One of the main national changes to the funding through the national tariff for activity is the penalties imposed in relation to emergency readmissions. With a few exceptions, readmissions within 30 days of an elective admission will not be paid for and a threshold is also set for readmissions following an emergency admission. This funding adjustment will be in place for 1 year at which point Trusts will be responsible for patients 30 days post discharge and the tariff will reflect this accordingly. The Trust has negotiated with commissioners a "blocking back" agreement whereby 40% of the estimated "loss" will be returned to the Trust to cover the fixed costs of this activity. Further negotiations are on going in respect of further investment by PCT's in relation to readmission avoidance schemes. The estimated impact on the Trust is £4.1m and a contingency reserve has been included in the plan, allowing for the PCT investment and internal actions to mitigate the risk

The PCT's have not included any Quality, Innovation, Productivity and Prevention (QIPP) saving reductions in the contract agreement. The view is that these savings require detailed planning and clinical engagement from all stakeholders, therefore, projects will set up early in the year to undertake the work required. However, the PCT view is that savings of approximately £1m may be realised in the latter part of the year.

3.2 Baseline Budgets

Appendix B highlights the baseline budgets analysed by Directorate, including community services. Pay and non pay budgets represent the 'rolled over' recurrent funding, including the full year effect of developments, cost improvement and agreed changes made in 2010/11.

3.3 Reserves

- 3.3.1 Pay totalling £1.9m reflects the anticipated cost of pay award for staff paid less than £21k and the National Insurance increases. A decision has been made not to fund incremental drift into the budgets for 2011/12 for acute services only. This difficult decision was taken to enable funds to be made available for non recurrent issues, enabling the Trust to fund projects and modernisation initiatives in order to be in a strong position to deal with the pressures anticipated in 2012/13.
- 3.3.2 Non pay inflation (£5.044m) reflects national and local assumptions on price changes. This includes the VAT increase to 20% (£1.28m) and the CNST increase (£1.67m) due to changes in criteria. Also included are increases for rates and utilities.
- 3.3.3 The drugs and devices reserve (£4.431m) includes funds for specific patient related devices agreed by commissioners. Drugs cost pressures are funded based on national and local recommendations and includes known NICE recommendations.

- 3.3.4 Cost pressures of £4.4m are detailed in Appendix C. These include winter pressures; surgical emergencies; IM & T Strategy and FT costs.
- 3.3.5 Activity and developments are analysed in Appendix C and total £7.162m. These include activity pressures experienced in the 2010/11 over performance and agreed as part of the 2011/12 contract e.g. cardiac services; obstetrics; gynaecology and Lucentis.
- 3.3.6 The plan includes £1.057m in relation to Quality and Safety. This includes £600k to support the achievement of CQUIN schemes, £200k for Patient experience and £180k for Infection Prevention.
- 3.3.7 There are also funds (£2m) held for investment in non recurrent schemes for development and initiatives within the Trust over the next 12 months.

4. Cost Improvement Programme

The Cost Improvement Programme (CIP) has been set at £11,876k. This level of CIP has been agreed as part of the Long Term Financial Model and is split as follows:-

- | | |
|----------------------|---------|
| - Acute Services | £10.1m |
| - Community Services | £1.776m |

Discussions relating to detailed CIP plans have been ongoing through the CIP Programme Board.

5. Risks and Contingency

The Trust is holding a general contingency reserve of £1.9m against risks, in both Acute and Community Services. These risks include:-

- Activity performance against contract plan.
- Income issues relating to case mix changes and issues that may arise from the changes in tariff.
- Penalties that may be incurred under the new contract rules.

Specific contingency reserves are also being held to offset specific issues. These include emergency readmissions as previously highlighted; emergency threshold reductions and also a risk reserve in relation to any Quality, Innovation, Productivity and Prevention (QIPP) savings the PCT may put into place in the latter part of the year.

6. Total Planned Surplus and Monitor Risk Rating

The total planned surplus of £8,537m before impairment is consistent with our integrated Long Term Financial Model, after adjustment for impairments for theatres.

The planned surplus and other indicators within the plan have been modelled against the Monitor Financial Risk Rating Criteria. The following table shows the details:-

Ratio	Value	Rating	Definitions
EBITDA Margin	8.74 %	3	<i>=EBITDA/Total Income</i>
EBITDA Achieved	100.0 %	5	<i>=EBITDA Actual/EBITDA Budget (both year to date)</i>
I & E Surplus Margin	2.4 %	4	<i>=Net Surplus/(Deficit)/Total Income</i>
Return on Assets	7.0 %	5	<i>=(Net Surplus/(Deficit + PDC Dividend)/Average of assets employed</i>
Liquidity Ratio	22.1 Days	3	<i>=Cash plus unused working capital facility plus trade debtors (including accrued income) minus (trade creditors plus other creditors plus accruals) expressed as the number of days operating expenses (excluding depreciation) that could be covered)</i>
	Overall Rating	3.8	

The overall rating will rounded to a 4 and is consistent with the LTFM. There is a change to the individual rating for EBITDA margin which relates to the increase in total income due to the negotiated patient care income. The rating in the LTFM was a 4 as the EBITDA margin value was 9%, the lowest value of a band 4, but the up dated value of 8.74% reduces this to a 3. The Trust would need to generate a further £1m in EBIDTA to change this score to a 4 (total weighted score would be 4.1).

7. Cash Flow and Balance Sheet

Appendix D shows the forecast Balance Sheet as at 31st March 2012.

Appendix E shows the monthly cash forecast that flows primarily from the proposed income and expenditure plan but also includes capital programme spend forecasts.

8. 2011/12 Capital Programme – Part B

- 8.1 As part of the LTFM submission to Monitor the Capital Resources identified were set at £20.24m for Capital Expenditure. This level of resource is significantly above depreciation, which is possible due to the planned surplus set in the I&E account.
- 8.2 Appendix F outlines the bids and proposed allocations for the 2011/12 Capital Programme. This shows a proposed expenditure of £22,220,645 against an assumed CRL of £20,430,000 (£20,240,000 LTFM and £190K Community Services depreciation) which equates to a potential over commitment of £1,790,645.

8.3 Carry forward schemes which either have approved business cases or have been approved in principle by the Trust are included and total £13.6m (£10m of which relates to Pathology). Some minor adjustments are still to be made for these schemes when final 2010/11 spends are confirmed.

8.4 Risks associated with the proposed 2011/12 Programme

- The final CRL value is still to be confirmed;
- A £4.8m bid has been received for additional Linear Accelerator and associated bunker to meet additional demand has not yet been allocated funding – this is currently awaiting proven clinical case;
- Impact of TCS – currently £200,000 has been allocated as emergency funding to deal with property issues if and when these arise. This figure may be insufficient;
- The over commitment is currently accepted on the basis that in FT terms circa £1.25million additional income will be available to fund earmarked projects included within the programme through return on investment and earmarked funding e.g. Acumentive, Materials Management.

8.5 Mitigation

- Programme to be adjusted to reflect confirmed CRL if the Trust does not achieve FT status;
- Re-profiling of projects and flexing of spend across more than one year to reflect any changed priorities to those currently reflected in the programme;
- Slippage and under spends on both carry forward and new projects completing in year.

9. Conclusions

The plans provide an income and expenditure and capital expenditure package that enables the agreed activity levels and a number of developments to be funded. The plans are in line with the principles agreed as part of the Long Term Financial Model.

10. Recommendations

The Trust Board is recommended to approve the 2011/12 income and expenditure (and associated cash plans) and Capital Programme.

Appendix A**Planned Income 2011/12**

Service Level agreements PCT's	£000's	£000's	2010/11	
			£000's	£000's
Wolverhampton	144,310		135,428	
South Staffs	32,563		29,960	
Walsall	19,688		18,460	
Dudley	8,190		7,444	
Others	9,594		9,866	
CQUIN (1.5%)	3,208		2,993	
Community Services	52,186			
		269,738		204,151
Specialised Services		57,629		59,267
Other Patient Income (Mainly RTA's & NCA's)		3,600		3,245
Private Patient Income		960		1,030
Training & Education - including Community		11,233		9,889
Divisional Income Budgets - including Community		14,900		13,328
Donated Asset Depreciation		325		447
TOTAL		358,385		291,357

	WTE	<u>Appendix B</u> £000's
Operations Directorate		
Division 1 (Surgery etc)	1,800	113,307
Division 2 (Medicine etc)	1,731	89,420
Community Services -incl corporate charge	986	53,351
Estates & Facilities	541	24,301
Other Operations Staff	15	1,120
Sub Total	5,073	281,498
Chief Executive	18	1,464
Finance & Information (including Procurement, Information & Estates)	332	11,332
Human Resources & Training	103	4,450
Nursing Director	76	7,263
Medical Director	48	1,469
TOTAL	5,650	307,477

Appendix C

Cost pressures

	WTE	£000's
Surgical Non Elective Unit	30.0	1,180
Winter Pressures	51.4	859
Pharmacy	1.0	50
Finance Department	2.5	120
IT Department -including IM & T strategy	16.0	377
Procurement	1.0	81
Energy Consumption	0.0	137
Governance	1.2	63
HR	0.5	116
Community Services	0.0	283
Occupational Health	0.0	40
FT Costs	0.0	200
PACS	0.0	297
Other	4.4	613
Total Cost Pressures	108.0	4,416

Activity & Developments

	WTE	£000's
Cardiac Activity	0	420
Community Services	0	158
A & E Consultants	2	259
A & E Nurses	9.45	365
T & O activity consumables - theatres	0	247
Laparoscopic activity - theatres	0	300
Twin Theatres	12.6	731
Head & Neck services	4.24	373
Obstetrics - activity increase	10.2	389
Oncology Expansion	2.2	258
Breast Screening service	0	90
Robotic Surgery		533
Paediatric Diabetes Services	4.44	211
Lucentis activity	0	98
Osteoporosis Clinic	1.44	74
Gynaecology Oncology	4.55	290
Gastro - EUBUS	1.64	87
Renal Home Dialysis		147
Other	1.7	2132
Total Activity & Developments	54.46	7162

Appendix D

Statement of Financial Position as at "2011/12 Plan" (SOFP)	Closing Balance "31/03/11" £000s	Closing Balance "31/03/12" £000s	Full year Movement in Balances £000s
NON-CURRENT ASSETS			
Property, Plant and Equipment	233,534	248,664	15,130
Intangible Assets	694	686	(8)
Investment Property	0	0	0
Other Financial Assets	0	0	0
Trade and Other Receivables	2,303	2,324	21
TOTAL NON-CURRENT ASSETS	236,531	251,674	15,143
CURRENT ASSETS:			
Inventories	4,748	4,748	0
Trade and Other Receivables	11,403	11,125	(278)
Other Financial Assets	0	0	0
Other Current Assets	0	0	0
Cash and Cash Equivalents	11,761	13,164	1,403
CURRENT ASSETS:	27,912	29,037	1,125
Non- Current Assets Held for Sale	800	800	0
TOTAL CURRENT ASSETS	28,712	29,837	1,125
TOTAL ASSETS	265,243	281,511	16,268
CURRENT LIABILITIES			
Trade and Other Payables	(25,656)	(26,046)	(390)
Other Liabilities	0	0	0
DH Working Capital Loan	0	0	0
DH Capital Loan	0	0	0
Borrowings	(1,792)	(1,817)	(25)
Other Financial Liabilities	0	0	0
Provisions for Liabilities and Charges	(941)	(941)	0
TOTAL CURRENT LIABILITIES	(28,389)	(28,804)	(415)
NET CURRENT ASSETS/(LIABILITIES)	323	1,033	710
TOTAL ASSETS LESS CURRENT LIABILITIES	236,854	252,707	15,853
NON-CURRENT LIABILITIES			
Borrowings	(9,818)	(11,771)	(1,953)
DH Working Capital Loan	0	0	0
DH Capital Loan	0	0	0
Trade and Other Payables	0	0	0
Other Financial Liabilities	0	0	0
Provisions for Liabilities and Charges	(558)	(558)	0
Other Liabilities	0	0	0
TOTAL NON-CURRENT LIABILITIES	(10,376)	(12,329)	(1,953)
TOTAL ASSETS EMPLOYED	226,478	240,378	13,900
FINANCED BY TAXPAYERS EQUITY:			
Public Dividend Capital	170,082	171,006	924
Retained Earnings	(2,825)	4,208	7,033
Revaluation Reserve	57,184	63,274	6,090
Donated Asset Reserve	1,847	1,700	(147)
Government Grant Reserve			
Other Reserves	190	190	0
TOTAL TAXPAYERS EQUITY	226,478	240,378	13,900

APPENDIX E

DETAILED CASH FLOW TO 31st MARCH 2012

	March 2011 FOT £000s	Apr 2011 Forecast £000s	May 2011 Forecast £000s	June 2011 Forecast £000s	July 2011 Forecast £000s	August 2011 Forecast £000s	September 2011 Forecast £000s	October 2011 Forecast £000s	November 2011 Forecast £000s	December 2011 Forecast £000s	January 2012 Forecast £000s	February 2012 Forecast £000s	March 2012 Forecast £000s
Receipts													
From NHS bodies	24,594	21,773	21,561	22,634	23,040	22,235	22,634	22,609	22,447	22,422	21,991	21,336	23,284
From Non NHS Bodies	2,305	1,961	1,961	1,961	1,961	1,961	1,961	1,961	1,961	1,961	1,961	1,961	1,961
Interest Receivable	6	5	6	6	6	7	6	6	6	7	7	7	6
Other	0	0	0	0	0	0	0	0	0	0	0	0	0
Sale of Fixed Assets	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Receipts	26,905	23,739	23,527	24,601	25,008	24,203	24,602	24,577	24,415	24,390	23,959	23,304	25,251
Payments													
Pay plus Tax/NI/Pensions	16,120	14,732	14,732	14,732	14,732	14,732	14,732	14,732	14,732	14,732	14,732	14,732	14,732
Non Pay - BACS	7,571	4,803	6,752	5,563	6,018	6,212	5,287	6,274	6,456	6,328	6,860	6,850	5,280
Capital	1,795	1,369	1,369	2,189	1,564	1,564	2,571	1,408	1,408	1,870	1,408	1,408	2,669
Non Pay - Others	1,624	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
PDC Dividends	3,704	0	0	0	0	0	3,954	0	0	0	0	0	3,954
Total Payments	30,814	21,904	23,853	23,484	23,314	23,508	27,544	23,414	23,596	23,930	24,000	23,990	27,635
Movement in Month	(3,909)	1,835	(326)	1,117	1,694	695	(2,942)	1,163	819	460	(41)	(687)	(2,384)
Opening Balance	15,670	11,761	13,596	13,270	14,388	16,081	16,776	13,834	14,997	15,815	16,275	16,235	15,548
Closing Balance	11,761	13,596	13,270	14,388	16,081	16,776	13,834	14,997	15,815	16,275	16,235	15,548	13,164

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Wolverhampton NHS Trust - New Cross		Bids	Allocation	Source	Status
Expenditure Prediction 11-12					
		2011-12 Total	2011-12 Total		
		£	£		
CRL Limits - original Funding Available		20,240,000	20,240,000		
Community Services depreciation		190,000	190,000		
CRL Limits - total funding available		20,430,000	20,430,000		
Priority Score	Medical Equipment				
	Blood Gas Analysers carried over from 10/11x 5	103,400	103,400	MEPG	Budget estimate
	Blood Gas Analysers new x 5	103,400	0	MEPG	Budget estimate - defer to 2012/13 as per medical physics list
	Multiparameter Monitor (A4)	9,600	9,600	MEPG	Budget estimate
	Antares Ultrasound Machine (A4)	84,000	84,000	MEPG	Budget estimate
	Radiation Monitor	12,000	12,000	MEPG	Budget estimate
	Radiation Dose Meter	12,000	12,000	MEPG	Budget estimate
	Ultrasound Machine (NNU)	84,000	84,000	MEPG	Budget estimate
	Anaesthetic Machine - Theatres	14,400	14,400	MEPG	Budget estimate
	Cystoscope	20,400	20,400	MEPG	Budget estimate
	Bladder Scanner	6,600	6,600	MEPG	Budget estimate
	Washer Disinfectant (H&L Theatres)	29,640	29,640	MEPG	Budget estimate
	Receiver (ECG-apexPro)	24,600	24,600	MEPG	Budget estimate
	Haemofiltration Machines (H&L)x 5	64,800	64,800	MEPG	Quotation
	Ultrasound Scanner x 2 (H&L)	216,000	216,000	MEPG	Budget estimate
	ECG Recorder	6,600	6,600	MEPG	Budget estimate
	ECG Analyser Pathfinder x 2	67,680	67,680	MEPG	Budget estimate
	Phacovitrectomy machines x 2	258,000	158,000	MEPG	estimate of capital required - remainder to be funded by charitable funds
	ENT Camera Stack	30,000	30,000	MEPG	Budget estimate
	analyser	13,200	13,200	MEPG	Budget estimate
	Cinescan Ultrasound (ophthalmology)	63,000	63,000	MEPG	Budget estimate
	Theatre ultrasound equipment	80,000	80,000	Division 1	Budget estimate - draft business case
	Intubating fibrescope	12,410	12,410	MEPG	Budget estimate
	Nasoendoscope	14,400	14,400	Division 1	Budget estimate
	Medical Equipment Total	1,330,130	1,126,730		Budget estimate
	General Equipment - no separate budget - funded from new schemes				
5	Domestic waste wheelie bins	9,800	9,800	EFM - PG	Budget estimate
5	Bariatric bed mover	16,000	16,000	EFM - BH	Budget estimate
4	Jetting equipment	5,400	5,400	EFM - PR	Budget estimate
3	Scrubber Dryer	19,000	-	EFM - JH	Budget estimate
3	Electric vehicle for movement of housekeeping stores	5,691	-	EFM - JH	Budget estimate
3	Luton box van with tail lift	35,000	-	EFM - BH	Budget estimate
3	Tow tractors x 2 (waste collection)	44,000	-	EFM - PG	Budget estimate
	General Equipment Total	134,891	31,200		
	Information Management & Technology budget				
	Carry Over from 2010/11			IT	
	NHS Number	25,000	25,000	IT	business case approved

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		Pathology Prompting and Alerting	66,270	66,270	IT	business case approved
		Contact Centre review	47,118	47,118	IT	business case approved
		ePrescribing (web pharmacy)	22,500	22,500	IT	business case approved
		Renal IT Business Case (Proton)	144,510	144,510	IT	business case approved - value may need adjusting against 2010/11 spend and add servers
		Vitalpack	30,000	137,943	IT	business case approved - £107943 deferred from 10/11 due to non delivery of PDA's
		New Schemes				
5		Emergency Assessment systems implementation	56,340	56,340	IT	budget estimate
4		Health Records Reconfiguration	100,000	100,000	IT	budget estimate
4		Additional SAN	25,000	-	IT	budget estimate
4		Electronic Patient Record	9,200	9,200	IT	budget estimate
4		ePrescribing & Medicines Management	175,166	175,166	IT	budget estimate
4		eDischarge phase 2	14,100	14,100	IT	budget estimate
4		Patient Level costing	50,000	50,000	IT	budget estimate
3		Network access control	50,000	-	IT	budget estimate
3		Clinic Prep reorganisation		-	IT	budget estimate
3		Single sign on solution	64000	-	IT	budget estimate
3		Clinical Ways of Working - digital pen	10000	-	IT	budget estimate
3		PC Replacement	300,000	150,000	IT	budget estimate
2		Additional Wi-Fi	80,000	-	IT	budget estimate
2		Air conditioning McHale 1st floor	20,000	-	IT	budget estimate
2		Touch Screen Rollout	71,960	-	IT	budget estimate
2		Maternity Euroking Replacement	200,000	-	IT	budget estimate
		IT Total	1,561,164	998,147		
		EFM/Statutory Standards (inc incinerator)				
5		Domestic waste compaction system	33,000	33,000	EFM	budget estimate
5		UPS/IPS main theatres (Theatres 3-6)	303,750	-	EFM	budget estimate
5		UPS to main theatres (Theatres 9&10)	103,166	-	EFM	budget estimate
5		Showers CHU	29,040	-	EFM	assumed revenue
5		Piped oxygen and gases (D19, D20,D2, D5, D6)	74,000	74,000	EFM	budget estimate
4		Washer for clinical waste bins	90,000	90,000	EFM	budget estimate
4		Upgrading of air tube control equipment	140,000	140,000	EFM	budget estimate
4		Incinerator refractory lining	109,716	-	EFM	budget estimate
4		Replacement of radiotherapy computer system servers	7,200	7,200	Med Physics	budget estimate
3		Automation of radioactive pharmaceuticals analysis	30,000	-	Med Physics	budget estimate
3		Replacement negative pressure isolators - radiopharmacy	80,350	-	Med Physics	budget estimate
3		Installation of plate heat exchanger Block 11	26,000	-	EFM	budget estimate
2		Radiotherapy Dicom-RT PACS	61,200	-	Med Physics	budget estimate
		Statutory Standards Total	1,087,422	344,200		
		Residual Expenditure on Completed Projects (offset by VAT refund)				
		VAT Refund	- 350,000	- 350,000		Estimate
		TOTAL	- 350,000	- 350,000		
		Improvement of Retained Estate budget (backlog)				
5		Roads pathways and car parks upgrades	240,000	160,000	EFM	Budget estimate
4		Replacement of Lift 16 A&E block	120,000	120,000	EFM	Budget estimate
4		Antenatal roof adaption	15,600	15,600	EFM	Budget estimate
4		GUM roof adaption and skylights	36,400	36,400	EFM	Budget estimate
4		Eye Infirmary windows	19,500	-	EFM	Budget estimate
3		Replacement of heat calorifier - Hollybush House	19,402	-	EFM	Budget estimate
-		Replacement of Lift 2 medical block	138,771	138,771	Backlog schedule	Budget estimate
-		Remaining backlog (Site resilience)	469,389	400,000	Backlog schedule	
		D works cost for enabling the 2011 / 2012 programme		11,500		Based on previous year

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Total Improvement of Retained Estate		1,059,062	882,271		
New Schemes Budget £550K (LTFM)					
	Materials Management	414,722	414,722	Procurement	Awaiting value from Procurement
	TCS- Gym conversion	814,000	-	Exec Directors	Indication cost form PH £854K (£40K spent 10/12)
	OPD 1 Reception Desk	201,950	-	Directors walk about	indication cost form
	PCT Transition	-	200,000	Maxine Espley / Mike Powell	
	Acumentive	-	720,000	If remain NHS Trust	
Division 1 schemes					
	Peritoneal surface malignancy service equipment	60,000		Division 1	Budget estimate
	TEM equipment	65,000		Division 1	Budget estimate - charitable funds?
	Heart and Lung offices	25,000		Division 1	Budget estimate
	Additional bunker and Linac	4,876,848	-	Division 1	feasibility underway
Division 2 Schemes					
5	HDU monitor	21,955	21,955	Division 2	Budget estimates
5	A5 and A6 refurbishment	600,000	-	Division 2	funding dependent on release of funds from WU project
5	A4 refurbishment	300,000	-	Division 2	funding dependent on release of funds from WU project
5	Ultrasound refurbishment	100,000	-	Division 2	feasibility needed
5	Refurbishment of children's play area Antenatal clinic	50,000	-	Division 2	feasibility needed
5	Neonatal Intubation Camera	9,312	-	Division 2	Budget estimate
5	Isolation cubicle PAU	50,000	50,000	Division 2	Budget estimate
5	Radiofrequency ablation	55,200	-	Division 2	Budget estimate
5	GUM Refurbishment	143,945	-	Division 2	feasibility and indication of cost form produced
4	Intrapartum foetal monitor	9,180	9,180	Division 2	Budget estimates
4	Neonatal body cooling	17,710	-	Division 2	Budget estimate
4	Ultrasound machine - Gynaecology OPD	44,076	-	Division 2	Budget estimate
4	Blood Gas Analyser - children's services	20,000	-	Division 2	Budget estimate
4	Adult Cystic Fibrosis facility	200,000	200,000	Division 2	Feasibility needed
3	Wireless foetal heart monitoring	6,100		Division 2	Budget estimates
3	Move linen room C1/C2	25,000	-	Division 2	Feasibility needed
	Chest Drain Accommodation D20	50,000	50,000	Division 2	Feasibility needed
	15 Patient trolleys and 2 tugs for A&E	58,000	-	Division 2	
	Vital signs monitor A&E	42,300	-	Division 2	
	Pharmacy Robot A&E	18,500		Division 2	
	Renal counselling Room	23,087	-	Division 2	indication cost form
TOTAL FOR NEW SCHEMES		8,301,885	1,665,857		
Carry Over 09/10 Schemes					
	Modular Theatres	362,494	362,494		balance to business case value
	Patient environment works - Dementia/EAU	54,356	54,356		balance to business case value £76593
	Refund from vital pack	-61,000	-61,000		
	Digital Breast Screening	123,000	123,000		deferred to cover additional spend on acumentive in 10/11
	Pharmacy refurbishment	0	100,000		to deal with outcome of report
	New Catering Facility				
	H&L replacement of regeneration equipment	47,000	47,000		
TOTAL FOR CARRY OVER SCHEMES		525,850	625,850		
Site Rationalisation					
Demolitions and Asbestos Removal					
	Lodge demolition	324,627	324,627		indication of cost less £50K carbon monies
Women's Unit					
4923	Women's Unit	2,422,973	2,422,973		budget estimate for MLU + value left over to make up to £8m
Emergency Centre					
4932	Emergency Centre Costs include inflation at reduced rate due to market	4,009,400	4,009,400		LTFM less design fees carried forward to 10/11

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	Carbon Reduction - budget £200K					
3		Smart Metering	104,778	104,778	CMP	To enable Carbon Management
4		Lodge closure	50,000	50,000	CMP	Part of Estate Strategy / removal of backlog maintenance
4		Steam Trap Management	13,318	13,318		To enable Carbon Management
4		Steam flow meter Boiler house	28,534	28,534	EFM	To enable Carbon Management
3		Thermal imaging camera	12,000	12,000	EFM	To enable Carbon Management
	TOTAL FOR CARBON REDUCTION SCHEMES		208,630	208,630		
	Integrated Pathology					
	4933	Pathology New build	10,017,000	9,930,760	FBC	Business Case - value to be adjusted against 2010/11 end position
	TOTAL MAJOR PROJECTS & ASBESTOS & DEMOLITIONS		16,982,630	16,896,390		
	GRAND TOTAL (Current Projected Spend)		30,633,034	22,220,645		
	Over or Under spend on CRL Budget		10,203,034	1,790,645		