

## Trust Board Report

<b>Meeting Date:</b>	28 May 2012
<b>Title:</b>	Review of the Model of Stroke Services
<b>Executive Summary:</b>	To update the Trust Board with regard to the NHS Midlands and East proposed review of the model of stroke services across the region
<b>Action Requested:</b>	The Trust Board are asked to note the report
<b>Report of:</b>	Director of Planning and Contracting
<b>Author: Contact Details:</b>	Tel: 01902 694290      Email: maxine.espley@nhs.net
<b>Resource Implications:</b>	To be defined as the review progresses
<b>Public or Private: (with reasons if private)</b>	Public Session
<b>References: (eg from/to other committees)</b>	Report to the Trust Board February 2012
<b>Appendices/ References/ Background Reading</b>	NHS Midlands and East Board reports
<b>NHS Constitution: (How it impacts on any decision-making)</b>	<p>In determining this matter, the Board should have regard to the Core principles contained in the Constitution of:</p> <ul style="list-style-type: none"> <li>✚ Equality of treatment and access to services</li> <li>✚ High standards of excellence and professionalism</li> <li>✚ Service user preferences</li> <li>✚ Cross community working</li> <li>✚ Best Value</li> <li>✚ Accountability through local influence and scrutiny</li> </ul>

## Background Details

<b>1</b>	<p><b>Proposed review of stroke services</b></p> <p>In February 2012 the Board were informed that NHS Midlands and East had announced a review of stroke services. The proposed review had been established to consider the most appropriate models for hyper-acute stroke care across the region with particular learning from the changes which have happened elsewhere in the country such as the reconfiguration of stroke services in London.</p> <p>The report to the Midlands and East Board set out the review across a number of phases namely:</p>
----------	--

Phase one - expected to be completed by June 2012. This phase consists of: scoping of the current models within the Region and gathering baseline data regarding services and current performance. This period of time would also be used to assess national examples of good practice.

Phase two - expected to be completed by January 2013. This phase consists of: developing proposed models of hyper-acute care for the region, generating a preferred option for the configuration of services and undertaking public consultation.

Phase three - to be completed early 2013 consists of the implementation of the preferred model. This will commence once the period of consultation has ended, however the method of implementation has yet to be agreed.

## 2 Progress and actions to date

The NHS Midlands and East have commenced the review and are currently undertaking a number of activities associated with phase one. A programme office has been established to lead the review and requests for baseline data and analysis of current performance has commenced. At the end of May the programme lead will be facilitating a workshop across the Birmingham and Black Country Clusters involving the existing stroke networks to discuss the models of stroke care and to undertake an initial appraisal of the potential options. Key members of the RWHT stroke clinical team will be present at this event.

In order to respond to the review a number of internal actions have been undertaken:

- An internal group has been established consisting of an Executive sponsor, Divisional Medical Director, Group Manager and senior clinical leads to ensure that the Trust has a co-ordinated response to the review including: effective communication with the regional programme team, the gathering of data, managing the provision of information and liaising with the Clinical Commissioning Groups (CCGs)
- A review of the Trusts performance has been undertaken and a benchmark exercise completed using regional data. This demonstrates that the Trust performs favourably against other organisations. In addition an assessment has been undertaken against national best practice models, including Sherwood Forest and London and a development plan has been established to deliver further service improvements.
- Baseline data of the Trust's stroke service provision and current performance has been provided to the regional team. This data is to be collated for the Region and will be available by the end of May 2012.
- An internal shared data base has been established to gather information and evidence which may be of value during the implementation phase.
- Nominations have been submitted to the SHA for membership of the Stroke Review Project Board and as a result two clinical leads from RWHT have been appointed to the Board.
- Discussions have commenced with the CCGs to ensure appropriate knowledge and understanding of the services and developments.
- The improvements within stroke services resulting from the integration of acute and community services have been documented and shared with the NHS Midlands and East.

<b>3</b>	<p><b>Summary</b></p> <p>The NHS Midlands and East review of the model of stroke services is now well underway and a proposed model of configuration is expected to be shared in June 2012, following which there will be a period of consultation.</p> <p>The Trust demonstrates good performance in delivering stroke services and this has been further enhanced and developed post TCS with the opportunities presented through the integration of acute and community services.</p> <p>Good engagement with the CCGs and the regional stroke review team is essential as the programme of work progresses and this will be further enhanced given the successful nominations of two senior clinical leads to the membership of the review steering group.</p> <p>The internal group will continue to operate to oversee the period of review and membership will be reviewed once the agreed method of implementation is known. Quarterly reports will be provided to the Trust Board to update against progress and to communicate the outcomes of the regional work programme.</p>
----------	---